



BUDGET

2006/07



DOVER DISTRICT COUNCIL

BUDGET 2006/07

INDEX

	PAGE
REPORT OF THE CHIEF FINANCIAL OFFICER.....	1 - 3
PARISH AND TOWN COUNCILS.....	4
BUDGET SUMMARY	5
CONSOLIDATED REVENUE ACCOUNT	6
GENERAL FUND PORTFOLIO REQUIREMENTS	
Deputy Chief Executive	7 - 12
Head of Governance	13 - 32
Head of Housing and Community	33 - 58
Head of Finance and ICT	59 - 72
Head of Development and Public Protection	73 - 100
Head of Property & Procurement	101 - 138
Head of Revenues and Benefits	139 - 152
HOUSING REVENUE ACCOUNT	153
DRAFT MEDIUM TERM CAPITAL PROGRAMME	155 - 156
SPECIAL PROJECTS RESERVE.....	157

DOVER DISTRICT COUNCIL

REPORT OF THE CHIEF FINANCIAL OFFICER

BUDGET BOOK 2006/07

Introduction

1. The budget for 2006/07 has been prepared following recent meetings of the Cabinet and Scrutiny (Management) Committee, to allow the Council's formal consideration and approval of its budgets at its meeting on 9th March 2006. It also incorporates both the original and forecast budgets for 2005/06.
2. In compiling the budget for 2006/07 the Council has had regard to the need to provide resources to deliver its objectives.
3. The budget has been prepared to reflect the revised management structure implemented in December 2005 and to reflect savings of some £1.4M following reviews undertaken by the new Heads of Service. The budget shows a significant surplus for 2006/07, but this will fall into General Reserves and is anticipated to be applied in 2007/08 to offset the deficit in accordance with the Medium Term Financial Plan. It is the view of the Head of Finance and ICT (who is also the Section 151 Officer) that the budget has been prepared in an appropriate and prudent manner and that based upon the information available, the estimates are robust.

Contingency Provision

4. The savings achieved by Heads of Service have resulted in budgets which have minimal margins. Cabinet therefore recommended that the central contingency provision be increased to £175,000. Should any unexpected expenditure commitments arise, they will be assessed corporately before funds are either committed from the contingency sum, from virements within approved budget provisions or revenue reserves.

Exchequer Support

5. The use of formula spending share (FSS), which gave a basic allocation to each authority based on demographic factors, with top-ups reflecting particular circumstances such as deprivation, high wage costs and sparsity, has been discontinued. In its place there is a new system based on four "blocks".
 - **Relative Needs Block**
This block is based on formulae similar to those used in the FSS.
 - **Relative Resource Amount**
This is a negative figure and takes account of the relative ability of different authorities to raise Council Tax income.
 - **Central Allocation**
This is a per capita allocation of resources.
 - **Floor Damping**
This guarantees all authorities at least a minimum level of grant, funded by scaling back the level of grant paid to authorities receiving more than the minimum level.
6. In addition, although the split between NNDR distribution and Revenue Support Grant has been maintained, this analysis is notional and comparisons with previous years is misleading. The focus is now on the overall cash grant.

7. Exchequer support (Formula Grant) will be as follows:

	<u>2005/06</u>	<u>2006/07</u>
	£	£
Revenue support grant	5,697,960	1,580,850
NNDR distribution	<u>3,044,534</u>	<u>8,189,423</u>
	<u>8,742,494</u>	<u>9,770,273</u>

8. However, after adjustment to the 2005/06 settlement to reflect additional responsibilities, the most significant of which is for the extension of the Concessionary Fares scheme, the real value of the increase Dover will receive is 3%.

Collection Fund

9. The estimated surplus on the collection fund at 31 March 2006 must be shared proportionately amongst the major precepting bodies. The amount attributable to Dover District Council as its proportion of the surplus, is £119,106 and this has been included in the 2006/07 revenue account.

Use of Revenue Balances

10. The proposed budget for 2006/07 assumes a contribution to the general fund balance of over £440,000. This surplus will be used to offset the forecast deficit in 2007/08.
11. The Medium Term Financial Projection includes forecasts of the general reserve and other earmarked revenue reserves and capital receipts. It is the view of the Head of Finance and ICT that these estimated balances are considered adequate for the Council's current spending plans.
12. The medium term financial plan will be updated during the 2006/07 year to assess the ongoing adequacy of the Council's balances.

Council Tax for District Council Purposes

12. The demand on the collection fund in 2006/07 for District Council purposes only is proposed to be as follows:

	£
District Council net expenditure	14,677,940
Plus contribution to balance	447,783
Less Revenue support grant	(1,580,850)
NNDR distribution	(8,189,423)
Collection fund surplus	<u>(119,106)</u>
	<u>5,236,344</u>

13. The tax base for 2006/07 was resolved at 39,030.59 Band D equivalent properties at the meeting of the Council on 25 January 2006. When divided into the above demand, a Council Tax levy of £134.16 is required at Band D, an increase of 4.9% on the 2005/06 levy of £127.89.
14. The District Council's Precept upon the collection fund in 2006/07 will be £6,594,036 when the requirements of local councils, in the sum of £1,357,692, are added.

Kent County Council Precept

15. The Kent County Council Precept upon the collection fund in 2006/07 will be £35,858,184 excluding the Collection Fund surplus (£34,004,404 in 2005/06). This will result in a Band D tax levy of £918.72, an increase of 4.75% on the previous year.

Kent Police Authority Precept

16. The Kent Police Authority Precept upon the collection fund in 2006/07 will be £4,541,987 (£4,298,956 in 2005/06). This will result in a Band D tax levy of £116.37, an increase of 4.95% on the previous year.

Kent and Medway Towns Fire Authority Precept

17. The Kent and Medway Towns Fire Authority Precept upon the collection fund in 2006/07 will be £2,318,417 (£2,215,782 in 2005/06). This will result in a Band D tax levy of £59.40 an increase of 3.9% on the previous year.

Town and Parish Councils

18. The notified precepts of town and parish councils for 2006/07 follow this report, indicating the resultant tax levy in each case. In aggregate the precepts of local councils will increase by 11.1% over the 2005/06 year.

Aggregate Tax Levies - average

19.

	Dover District Council	Kent County Council	Kent Police Authority	Kent and Medway Towns Fire Authority	Average Parish	Total
	£	£	£	£	£	£
Band A	89.44	612.48	77.58	39.60	23.19	842.29
Band B	104.35	714.56	90.51	46.20	27.06	982.68
Band C	119.25	816.64	103.44	52.80	30.92	1,123.05
Band D	134.16	918.72	116.37	59.40	34.79	1,263.44
Band E	163.97	1,122.88	142.23	72.60	42.52	1,544.20
Band F	193.79	1,327.04	168.09	85.80	50.25	1,824.97
Band G	223.60	1,531.20	193.95	99.00	57.98	2,105.73
Band H	268.32	1,837.44	232.74	118.80	69.57	2,526.87

20. Thus, the increase in the average Band D Council Tax total bill will be £58.96, or 4.89%, over the 2005/06 figure of £1,204.48.

National Non-Domestic Rates

21. National non-domestic rates are collected by billing authorities at a nationally prescribed rate in the pound and are paid into a central pool for redistribution. The prescribed rates for 2006/07 are 42.6p for qualifying properties of less than £15,000 rateable value and 43.3p for all others (the 2005/06 rate was 41.5p and 42.2p respectively).

Housing Revenue Account

22. The estimates for the Housing Revenue Account are included in the budget book.

Capital

23. The Council's estimated capital programme is included in the budget book.

MIKE DAVIS
Head of Finance and ICT

PARISH AND TOWN COUNCILS 2006/07

Item No	Town and Parish Councils	Estimated Precept £	Tax Base	Council Tax £
1	Alkham	8,500	307.59	27.63
2	Ash	53,000	1,178.91	44.96
3	Aylesham	30,282	1,084.70	27.92
4	Capel-le-Ferne	11,500	683.06	16.84
5	Deal	219,550	7,128.92	30.80
6	Denton-with-Wootton	8,500	170.55	49.84
7	Dover	466,750	9,199.29	50.74
8	Eastry	41,000	855.96	47.90
9	Eythorne	26,750	881.61	31.05
10	Goodnestone	3,800	158.20	24.02
11	Great Mongeham	6,600	276.59	23.86
12	Guston	13,699	440.83	31.08
13	Hougham-without	6,050	185.46	32.62
14	Langdon	7,200	226.85	31.74
15	Lydden	6,500	247.94	26.22
16	Nonington	6,000	314.05	19.11
17	Northbourne	7,750	295.24	26.25
18	Preston	5,500	285.41	19.27
19	Ringwould-with-Kingsdown	21,000	1,027.94	20.43
20	Ripple	3,250	158.88	20.46
21	River	51,400	1,527.52	33.65
22	St Margarets-at-Cliffe	36,000	1,264.04	28.48
23	Sandwich	80,000	2,008.59	39.83
24	Shepherdswell-with-Coldred	14,462	764.42	18.92
25	Sholden	8,000	435.08	18.39
26	Staple	5,500	233.43	23.56
27	Stourmouth	1,500	114.43	13.11
28	Sutton-by-Dover	6,590	314.53	20.95
29	Temple Ewell	17,510	633.31	27.65
30	Tilmanstone	5,000	162.17	30.83
31	Walmer	66,000	3,305.29	19.97
32	Whitfield	62,200	1,628.37	38.20
33	Wingham	28,700	673.45	42.62
34	Woodnesborough	10,000	422.65	23.66
35	Worth	11,400	455.33	25.04
		1,357,443	39,030.59	

BUDGET SUMMARY

	<u>2005/06</u> <u>Projected</u> <u>Outturn</u> <u>at 31 Dec 05</u> £	<u>2006/07</u> <u>Budget</u> £
<u>Head of Service</u>		
Deputy Chief Executive	811,900	847,060
Head of Governance	1,086,650	1,237,090
Head of Housing and Community	2,858,300	2,249,340
Head of Finance & ICT	2,295,500	1,872,130
Head of Development & Public Protection	2,054,080	2,453,450
Head of Property and Procurement	6,687,934	6,485,390
Head of Revenues and Benefits	2,191,500	2,977,020
Salary Vacancy Provision	0	-250,000
Revocation of changes to LGPS	0	200,000
Highways Agency Transfer Implications	43,740	0
Council Tax Second Homes	0	-89,000
Contingency	109,000	175,000
Net Service Expenditure	18,138,604	18,157,480
<u>Financing Adjustments</u>		
Interest Receivable	-840,000	-750,000
Asset Management Revenue Account		
- Depreciation	4,415,070	4,338,730
- Interest Payable	405,790	405,000
- Asset Management Credits	-5,966,980	-5,825,420
- Grant Released	-180,000	-180,000
Appropriation Account		
- Deferred Charges	-1,287,390	-248,000
- External Loans Adjustment	-1,121,790	-1,217,200
- Minimum Revenue Provision	0	0
- Grant Applied	180,000	180,000
	13,743,304	14,860,590
Pensions Financing Income	1,397,540	1,754,020
Contribution to/(from) Reserves		
- Pensions Reserve	-73,205	-761,210
- Local Development Framework Reserve	-141,330	-77,000
- Special Projects	-902,144	-767,280
- Planning Delivery Grant	-194,000	-331,180
Total Budget Requirement	13,830,165	14,677,940
Financed by:		
Revenue Support Grant	5,697,960	1,580,850
NNDR	3,044,534	8,189,423
Collection Fund Surplus	139,831	119,106
Council Tax	4,958,467	5,236,344
Total Financing	13,840,792	15,125,723
General Fund Surplus (-)/Deficit for the Year	-10,627	-447,783
General Fund Balance at Start of Year	-2,384,092	-2,394,719
Leaving Year End Balances of	-2,394,719	-2,842,502

CONSOLIDATED REVENUE ACCOUNT

2004/05 Actual Net Expenditure £	2005/06 Forecast Net Expenditure £	Council Services	Gross Expenditure £	2006/07 Gross Income £	Net Expenditure £
1,350,577	1,673,990	Central Services to the Public	9,036,130	-7,963,190	1,072,940
9,888,206	10,344,190	Cultural, Environmental and Planning Services	13,065,940	-2,647,010	10,418,930
189,678	4,014	Highways, Roads and Transport Services	2,665,490	-2,139,040	526,450
109,690	1,512,846	Housing Services	53,120,060	-51,876,780	1,243,280
207,450	67,330	Other Services	214,310	-89,000	125,310
0	109,000	Contingency	175,000	0	175,000
11,545,601	13,711,170	Total All Services	78,276,930	-64,715,020	13,561,910
2,030,095	2,110,160	Corporate and Democratic Core	2,267,610	-91,000	2,176,610
722,095	780,635	Unapportionable Overheads	542,780	0	542,780
14,297,791	16,601,965	NET COST OF SERVICES	81,087,320	-64,806,020	16,281,300
0	0	Trading Undertakings			0
0	833,985	Internal Trading Accounts			912,830
1,133,789	1,221,550	Town and Parish Precepts			1,357,890
40,399	42,000	River Stour Drainage Board			42,500
-1,436,323	-1,326,120	Transfer to Asset Management Revenue Account			-1,261,690
-902,717	-840,000	Interest Receivable			-750,000
-137,358	0	Exceptional Item			0
700,000	1,397,540	Pensions Financing Income			1,799,000
13,695,581	17,930,920	NET OPERATING EXPENDITURE			18,381,630
APPROPRIATIONS					
1,020,390	493,112	Transfer to/(from) Housing Revenue Account Balances			-89,560
476,530	167,542	Direct Revenue Financing			859,000
25,922	0	Transfer to Major Repairs Reserve			0
-1,608,586	-2,229,180	Appropriation Account			-1,285,200
0	0	Release of Provisions			0
918,960	-1,310,679	Contribution to/(from) Reserves			-1,830,240
14,528,797	15,051,715	Budget Funding Requirement			16,035,630
This is funded by:					
-5,714,625	-6,180,017	Council Tax Income			-6,594,034
-2,851,570	-3,044,534	Non Domestic Rates			-8,189,423
-5,620,019	-5,697,960	Revenue Support Grant			-1,580,850
-208,146	-139,831	Collection Fund Surplus			-119,108
134,437	-10,627	Deficit/(Surplus) for the Year			-447,783
-2,518,529	-2,384,092	General Fund Balance at Start of Year			-2,394,719
-2,384,092	-2,394,719	Leaving year end balance of			-2,842,502

DEPUTY CHIEF EXECUTIVE

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	POLICY & LEADERSHP SUPPORT MGR			
130,814	CORPORATE PLANNING	110,610	110,610	167,490
85,175	CORP PRESS & PUBLICITY	88,430	83,820	164,480
331,370	HEAD OF PAID SERVICES	316,050	316,050	353,720
99,150	MANAGEMENT TEAM	139,170	139,520	105,780
0	DEPUTY CHIEF EXECUTIVE	0	43,950	0
0	DESIGN STUDIO	0	60,090	0
0	POLICY & LEADERSHIP SUPPORT	0	0	0
	DEPUTY CHIEF EXECUTIVE			
24,221	EMERGENCY PLANNING	56,420	56,470	55,590
0	CORPORATE HEALTH & SAFETY	0	1,390	0
670,730		710,680	811,900	847,060

DEPUTY CHIEF EXECUTIVE

POLICY & LEADERSHP SUPPORT MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	CORPORATE PLANNING			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
130,814	SUPPORT SERVICES COSTS	110,610	110,610	167,490
0	CAPITAL	0	0	0
<u>130,814</u>		<u>110,610</u>	<u>110,610</u>	<u>167,490</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>130,814</u>		<u>110,610</u>	<u>110,610</u>	<u>167,490</u>
	CORP PRESS & PUBLICITY			
34,593	EMPLOYEES	37,530	37,770	40,250
0	PREMISES EXPENSES	0	0	0
125	TRANSPORT	210	210	190
37,012	SUPPLIES & SERVICES	40,100	35,250	33,080
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
13,456	SUPPORT SERVICES COSTS	10,590	10,590	90,960
0	CAPITAL	0	0	0
<u>85,186</u>		<u>88,430</u>	<u>83,820</u>	<u>164,480</u>
-11	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-11</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>85,175</u>		<u>88,430</u>	<u>83,820</u>	<u>164,480</u>

DEPUTY CHIEF EXECUTIVE

POLICY & LEADERSHP SUPPORT MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HEAD OF PAID SERVICES			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
331,370	SUPPORT SERVICES COSTS	316,050	316,050	353,720
0	CAPITAL	0	0	0
<u>331,370</u>		<u>316,050</u>	<u>316,050</u>	<u>353,720</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>331,370</u></u>		<u><u>316,050</u></u>	<u><u>316,050</u></u>	<u><u>353,720</u></u>
	MANAGEMENT TEAM			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
70	SUPPLIES & SERVICES	0	350	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
99,080	SUPPORT SERVICES COSTS	139,170	139,170	105,780
0	CAPITAL	0	0	0
<u>99,150</u>		<u>139,170</u>	<u>139,520</u>	<u>105,780</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>99,150</u></u>		<u><u>139,170</u></u>	<u><u>139,520</u></u>	<u><u>105,780</u></u>

DEPUTY CHIEF EXECUTIVE

POLICY & LEADERSHP SUPPORT MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
DEPUTY CHIEF EXECUTIVE				
137,434	EMPLOYEES	147,300	191,020	187,090
0	PREMISES EXPENSES	0	0	0
2,726	TRANSPORT	2,800	2,800	2,800
4,105	SUPPLIES & SERVICES	4,430	4,660	3,790
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
22,966	SUPPORT SERVICES COSTS	11,030	11,030	18,050
0	CAPITAL	0	0	0
<u>167,231</u>		<u>165,560</u>	<u>209,510</u>	<u>211,730</u>
-167,231	INCOME	-165,560	-165,560	-211,730
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-167,231</u>		<u>-165,560</u>	<u>-165,560</u>	<u>-211,730</u>
<u>0</u>		<u>0</u>	<u>43,950</u>	<u>0</u>
DESIGN STUDIO				
0	EMPLOYEES	0	32,130	35,800
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	400	400
0	SUPPLIES & SERVICES	0	27,560	19,030
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	10,300
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>60,090</u>	<u>65,530</u>
0	INCOME	0	0	-65,530
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>-65,530</u>
<u>0</u>		<u>0</u>	<u>60,090</u>	<u>0</u>

DEPUTY CHIEF EXECUTIVE

POLICY & LEADERSHP SUPPORT MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	POLICY & LEADERSHP SUPPORT			
0	EMPLOYEES	0	0	123,030
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	100
0	SUPPLIES & SERVICES	0	0	1,810
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	31,790
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>156,730</u>
0	INCOME	0	0	-156,730
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>-156,730</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>

DEPUTY CHIEF EXECUTIVE

DEPUTY CHIEF EXECUTIVE

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
EMERGENCY PLANNING				
1,309	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	50	50	50
10	TRANSPORT	10	10	10
5,730	SUPPLIES & SERVICES	24,400	24,450	23,550
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
17,335	SUPPORT SERVICES COSTS	31,960	31,960	31,980
0	CAPITAL	0	0	0
<u>24,384</u>		<u>56,420</u>	<u>56,470</u>	<u>55,590</u>
-163	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-163</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>24,221</u>		<u>56,420</u>	<u>56,470</u>	<u>55,590</u>
CORPORATE HEALTH & SAFETY				
42,513	EMPLOYEES	113,400	115,400	121,360
0	PREMISES EXPENSES	0	0	0
42	TRANSPORT	340	290	290
5,660	SUPPLIES & SERVICES	4,560	4,000	4,160
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
17,038	SUPPORT SERVICES COSTS	12,980	12,980	44,220
0	CAPITAL	0	0	0
<u>65,253</u>		<u>131,280</u>	<u>132,670</u>	<u>170,030</u>
-65,253	INCOME	-131,280	-131,280	-170,030
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-65,253</u>		<u>-131,280</u>	<u>-131,280</u>	<u>-170,030</u>
<u>0</u>		<u>0</u>	<u>1,390</u>	<u>0</u>

HEAD OF GOVERNANCE

The Head of Governance is responsible for a number of service areas the most significant of which are those summarised below:

MEMBERS

Provides funding for Councillors' remuneration and allowances, training and development, catering for meetings and supporting stationery, printing, reference materials and equipment to enable the Councillors' to carry out their democratic role as elected representatives of the Community.

ELECTIONS

The elections service is responsible for the organisation and conduct within the area of the authority of European parliamentary, Parliamentary, County Council, District Council and Parish Council elections, as well as any parish polls and referenda.

ELECTORAL REGISTRATION

The section is responsible for the compilation and maintenance of the Register of Electors including overseas and European voters. This is carried out by way of an annual household canvass each Autumn together with extensive promotion and updating through rolling registration during the year. The section is also responsible for all aspects required for the running of Parliamentary and Local Government elections together with the maintenance of absent voting lists. Boundary Reviews and the implementation of those changes are also carried out within the team.

LOCAL LAND CHARGES

The section is responsible for local land charges. Duties include the maintenance of the Local Land Charges register. Liaison with other departments regarding the correct registration and removal of charges. Acceptance, compilation and return of local land charge searches within the PPI time scale. Liaison with departments for replies associated with personal searches. In an effort to retain our market share the section is able to receive and return searches as traditional paper based or electronic together with offering a variety of payment methods. The land charges team maintains comprehensive background records of charges recorded within the land charges register.

LOCAL LICENSING AND REGISTRATION

The Council is responsible for the issuing and enforcement of local licences with special emphasis on late night refreshments, animal establishments and public entertainment.

HACKNEY CARRIAGE/PRIVATE HIRE

The Council is responsible for the licensing and enforcement of licences issued, operators, drivers and vehicles used as Hackney Carriage (Taxi's) and Private Hire vehicles.

The budgets for the services managed by the Head of Governance are provided in more detail on the following pages.

HEAD OF GOVERNANCE

2004/05 Actual £	HEAD OF GOVERNANCE	2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
76,539	EMPLOYEES	83,650	86,740	94,540
0	PREMISES EXPENSES	0	0	0
3,038	TRANSPORT	2,700	2,700	2,900
4,112	SUPPLIES & SERVICES	2,390	2,430	1,090
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
10,741	SUPPORT SERVICES COSTS	5,060	5,060	19,570
0	CAPITAL	0	0	0
<u>94,430</u>		<u>93,800</u>	<u>96,930</u>	<u>118,100</u>
-94,430	INCOME	-93,800	-93,800	-118,100
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-94,430</u>		<u>-93,800</u>	<u>-93,800</u>	<u>-118,100</u>
<u>0</u>		<u>0</u>	<u>3,130</u>	<u>0</u>

HEAD OF GOVERNANCE

LEGAL SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	LEGAL TRADING ACCOUNT			
394,647	EMPLOYEES	426,460	436,950	357,000
0	PREMISES EXPENSES	0	0	0
3,163	TRANSPORT	3,310	3,310	3,310
102,054	SUPPLIES & SERVICES	60,720	80,500	60,320
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
55,664	SUPPORT SERVICES COSTS	31,590	31,590	40,510
1,041	CAPITAL	1,370	1,370	1,300
<u>556,569</u>		<u>523,450</u>	<u>553,720</u>	<u>462,440</u>
-556,570	INCOME	-523,450	-513,950	-462,440
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-556,570</u>		<u>-523,450</u>	<u>-513,950</u>	<u>-462,440</u>
<u><u>-1</u></u>		<u><u>0</u></u>	<u><u>39,770</u></u>	<u><u>0</u></u>

HEAD OF GOVERNANCE

AUDIT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
AUDIT TRADING ACCOUNT				
144,076	EMPLOYEES	159,160	130,310	0
0	PREMISES EXPENSES	0	0	0
391	TRANSPORT	590	440	40
5,252	SUPPLIES & SERVICES	7,930	33,030	148,410
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
131,549	SUPPORT SERVICES COSTS	43,930	43,930	135,230
0	CAPITAL	0	0	0
<u>281,268</u>		<u>211,610</u>	<u>207,710</u>	<u>283,680</u>
-281,269	INCOME	-211,610	-214,520	-283,680
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-281,269</u>		<u>-211,610</u>	<u>-214,520</u>	<u>-283,680</u>
<u>-1</u>		<u>0</u>	<u>-6,810</u>	<u>0</u>
AUDIT PARTNERSHIP				
0	EMPLOYEES	0	0	419,820
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	10,000
0	SUPPLIES & SERVICES	0	0	21,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	270
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>451,090</u>
0	INCOME	0	0	-451,090
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>-451,090</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	SCRUTINY			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	250	250	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	6,250	4,250	3,500
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
102,850	SUPPORT SERVICES COSTS	141,840	141,840	126,460
0	CAPITAL	0	0	0
<u>102,850</u>		<u>148,340</u>	<u>146,340</u>	<u>129,960</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>102,850</u>		<u>148,340</u>	<u>146,340</u>	<u>129,960</u>
	PARLIAMENTARY ELECTIONS			
0	EMPLOYEES	5,000	5,000	0
0	PREMISES EXPENSES	10,000	10,000	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	91,100	91,100	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	110	110	0
0	CAPITAL	0	0	0
<u>0</u>		<u>106,210</u>	<u>106,210</u>	<u>0</u>
0	INCOME	-96,210	-106,100	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>-96,210</u>	<u>-106,100</u>	<u>0</u>
<u>0</u>		<u>10,000</u>	<u>110</u>	<u>0</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	KCC ELECTIONS			
0	EMPLOYEES	5,000	5,000	0
0	PREMISES EXPENSES	10,000	10,000	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	81,100	81,100	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	60	60	0
0	CAPITAL	0	0	0
<hr/> 0		<hr/> 96,160	<hr/> 96,160	<hr/> 0
0	INCOME	-96,100	-96,100	0
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<hr/> 0		<hr/> -96,100	<hr/> -96,100	<hr/> 0
<hr/> <hr/> 0		<hr/> <hr/> 60	<hr/> <hr/> 60	<hr/> <hr/> 0
	EUROPEAN ELECTIONS			
0	EMPLOYEES	0	0	0
596	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
19,666	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<hr/> 20,262		<hr/> 0	<hr/> 0	<hr/> 0
-23,874	INCOME	0	0	0
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<hr/> -23,874		<hr/> 0	<hr/> 0	<hr/> 0
<hr/> <hr/> -3,612		<hr/> <hr/> 0	<hr/> <hr/> 0	<hr/> <hr/> 0

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
DISTRICT ELECTIONS				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	960	960	0
0	CAPITAL	0	0	0
<u>0</u>		<u>960</u>	<u>960</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>960</u>	<u>960</u>	<u>0</u>
DISTRICT - BY ELECTIONS				
0	EMPLOYEES	0	0	0
25	PREMISES EXPENSES	150	150	0
0	TRANSPORT	0	0	0
2,609	SUPPLIES & SERVICES	2,250	2,250	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	400	400	0
0	CAPITAL	0	0	0
<u>2,634</u>		<u>2,800</u>	<u>2,800</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>2,634</u>		<u>2,800</u>	<u>2,800</u>	<u>0</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	PARISH BY - ELECTIONS			
0	EMPLOYEES	1,400	1,400	0
0	PREMISES EXPENSES	300	300	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	1,180	1,180	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>0</u>		<u>2,880</u>	<u>2,880</u>	<u>0</u>
0	INCOME	-3,000	-3,000	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>-3,000</u>	<u>-3,000</u>	<u>0</u>
<u>0</u>		<u>-120</u>	<u>-120</u>	<u>0</u>
	ELECTIONS - ADMIN			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
57,410	SUPPORT SERVICES COSTS	46,860	46,860	41,400
0	CAPITAL	0	0	0
<u>57,410</u>		<u>46,860</u>	<u>46,860</u>	<u>41,400</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>57,410</u>		<u>46,860</u>	<u>46,860</u>	<u>41,400</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CHIEF EXEC ADMIN TRADING ACCT				
262,877	EMPLOYEES	278,370	266,180	294,920
0	PREMISES EXPENSES	0	0	0
3,665	TRANSPORT	3,150	3,150	3,140
11,303	SUPPLIES & SERVICES	13,990	12,830	11,420
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
53,301	SUPPORT SERVICES COSTS	20,370	20,370	43,370
0	CAPITAL	0	0	0
<u>331,146</u>		<u>315,880</u>	<u>302,530</u>	<u>352,850</u>
-331,147	INCOME	-315,880	-315,880	-352,850
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-331,147</u>		<u>-315,880</u>	<u>-315,880</u>	<u>-352,850</u>
<u>-1</u>		<u>0</u>	<u>-13,350</u>	<u>0</u>
DEMOCRATIC SERVICES				
336,429	EMPLOYEES	395,580	389,450	329,790
0	PREMISES EXPENSES	100	100	0
2,205	TRANSPORT	620	3,120	3,090
70,376	SUPPLIES & SERVICES	46,600	44,800	40,260
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
30,306	SUPPORT SERVICES COSTS	17,810	17,810	39,630
0	CAPITAL	0	0	0
<u>439,316</u>		<u>460,710</u>	<u>455,280</u>	<u>412,770</u>
-439,316	INCOME	-460,710	-460,710	-412,770
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-439,316</u>		<u>-460,710</u>	<u>-460,710</u>	<u>-412,770</u>
<u>0</u>		<u>0</u>	<u>-5,430</u>	<u>0</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
MEMBERS ACCOUNT				
7,994	EMPLOYEES	15,500	12,780	15,500
211	PREMISES EXPENSES	100	200	100
12,624	TRANSPORT	10,260	9,000	10,260
199,442	SUPPLIES & SERVICES	271,130	251,650	331,440
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
67,846	SUPPORT SERVICES COSTS	76,020	76,020	110,880
13,167	CAPITAL	12,760	12,760	13,850
<u>301,284</u>		<u>385,770</u>	<u>362,410</u>	<u>482,030</u>
-13,339	INCOME	-14,000	-14,000	-14,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-13,339</u>		<u>-14,000</u>	<u>-14,000</u>	<u>-14,000</u>
<u><u>287,945</u></u>		<u><u>371,770</u></u>	<u><u>348,410</u></u>	<u><u>468,030</u></u>
OUTSIDE BODIES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
21,088	SUPPLIES & SERVICES	22,050	22,050	21,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
10,080	SUPPORT SERVICES COSTS	10,570	10,570	10,240
0	CAPITAL	0	0	0
<u>31,168</u>		<u>32,620</u>	<u>32,620</u>	<u>31,240</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>31,168</u></u>		<u><u>32,620</u></u>	<u><u>32,620</u></u>	<u><u>31,240</u></u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
LICENSING ADMIN TRAD ACCOUNT				
157,350	EMPLOYEES	196,300	150,000	148,210
0	PREMISES EXPENSES	0	0	0
1,370	TRANSPORT	1,540	1,520	1,420
25,191	SUPPLIES & SERVICES	8,980	31,910	30,340
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
22,518	SUPPORT SERVICES COSTS	19,090	19,090	21,890
0	CAPITAL	0	0	2,810
<u>206,429</u>		<u>225,910</u>	<u>202,520</u>	<u>204,670</u>
-206,428	INCOME	-225,910	-225,910	-204,670
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-206,428</u>		<u>-225,910</u>	<u>-225,910</u>	<u>-204,670</u>
<u>1</u>		<u>0</u>	<u>-23,390</u>	<u>0</u>
CARAVAN SITES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
15,410	SUPPORT SERVICES COSTS	730	730	0
0	CAPITAL	0	0	0
<u>15,410</u>		<u>730</u>	<u>730</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>15,410</u>		<u>730</u>	<u>730</u>	<u>0</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
LOCAL LICENSING & REGISTRATION				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
4,557	SUPPLIES & SERVICES	4,600	4,600	3,450
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
87,580	SUPPORT SERVICES COSTS	108,000	108,000	129,190
570	CAPITAL	550	550	540
<u>92,707</u>		<u>113,150</u>	<u>113,150</u>	<u>133,180</u>
-35,982	INCOME	-130,690	-145,100	-88,840
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-35,982</u>		<u>-130,690</u>	<u>-145,100</u>	<u>-88,840</u>
<u>56,725</u>		<u>-17,540</u>	<u>-31,950</u>	<u>44,340</u>
HACKNEY CAR AND PVTE HIRE				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
29,645	SUPPLIES & SERVICES	13,150	13,150	9,300
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
145,724	SUPPORT SERVICES COSTS	159,750	159,750	149,730
0	CAPITAL	0	0	0
<u>175,369</u>		<u>172,900</u>	<u>172,900</u>	<u>159,030</u>
-100,738	INCOME	-95,700	-94,500	-95,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-100,738</u>		<u>-95,700</u>	<u>-94,500</u>	<u>-95,000</u>
<u>74,631</u>		<u>77,200</u>	<u>78,400</u>	<u>64,030</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CHAIRMANS NO 1 ACCOUNT				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
6,085	SUPPLIES & SERVICES	5,990	5,990	6,160
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
10,460	SUPPORT SERVICES COSTS	15,240	15,240	11,060
0	CAPITAL	0	0	0
<u>16,545</u>		<u>21,230</u>	<u>21,230</u>	<u>17,220</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>16,545</u>		<u>21,230</u>	<u>21,230</u>	<u>17,220</u>
CHAIRMANS NO 2 ACCOUNT				
0	EMPLOYEES	0	0	0
150	PREMISES EXPENSES	500	500	100
0	TRANSPORT	0	0	0
4,990	SUPPLIES & SERVICES	6,630	4,630	5,750
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
11,780	SUPPORT SERVICES COSTS	10,000	10,000	9,130
0	CAPITAL	0	0	0
<u>16,920</u>		<u>17,130</u>	<u>15,130</u>	<u>14,980</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>16,920</u>		<u>17,130</u>	<u>15,130</u>	<u>14,980</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CHAIRMANS CAR				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
2,657	TRANSPORT	3,160	5,880	4,690
296	SUPPLIES & SERVICES	110	800	930
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
20,390	SUPPORT SERVICES COSTS	9,780	9,780	9,400
4,016	CAPITAL	0	0	0
<u>27,359</u>		<u>13,050</u>	<u>16,460</u>	<u>15,020</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>27,359</u>		<u>13,050</u>	<u>16,460</u>	<u>15,020</u>
ELECTORAL REGISTRATION				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
39,061	SUPPLIES & SERVICES	47,420	48,360	44,500
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
51,974	SUPPORT SERVICES COSTS	64,800	64,800	66,710
0	CAPITAL	0	0	0
<u>91,035</u>		<u>112,220</u>	<u>113,160</u>	<u>111,210</u>
-3,858	INCOME	0	0	-2,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-3,858</u>		<u>0</u>	<u>0</u>	<u>-2,000</u>
<u>87,177</u>		<u>112,220</u>	<u>113,160</u>	<u>109,210</u>

HEAD OF GOVERNANCE

DEMOCRATIC SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	LOCAL LAND CHARGES			
0	EMPLOYEES	0	100	100
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
13,588	SUPPLIES & SERVICES	13,600	13,120	15,350
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
174,760	SUPPORT SERVICES COSTS	175,350	175,350	139,420
0	CAPITAL	0	0	2,630
<u>188,328</u>		<u>188,950</u>	<u>188,570</u>	<u>157,500</u>
-283,628	INCOME	-320,000	-220,000	-180,000
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-283,628</u>		<u>-320,000</u>	<u>-220,000</u>	<u>-180,000</u>
<u><u>-95,300</u></u>		<u><u>-131,050</u></u>	<u><u>-31,430</u></u>	<u><u>-22,500</u></u>

HEAD OF GOVERNANCE

PRINCIPAL HUMAN RESOURCES MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PERSONNEL TRADING ACCOUNT				
224,637	EMPLOYEES	187,440	178,960	186,710
0	PREMISES EXPENSES	0	0	0
3,342	TRANSPORT	3,580	3,290	3,380
27,548	SUPPLIES & SERVICES	37,460	30,030	27,750
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
25,001	SUPPORT SERVICES COSTS	14,800	14,800	29,040
0	CAPITAL	0	0	0
<u>280,528</u>		<u>243,280</u>	<u>227,080</u>	<u>246,880</u>
-280,528	INCOME	-243,280	-244,280	-246,880
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-280,528</u>		<u>-243,280</u>	<u>-244,280</u>	<u>-246,880</u>
<u>0</u>		<u>0</u>	<u>-17,200</u>	<u>0</u>
TRAINING HOLDING ACCOUNT				
0	EMPLOYEES	100,000	77,180	100,000
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>0</u>		<u>100,000</u>	<u>77,180</u>	<u>100,000</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>100,000</u>	<u>77,180</u>	<u>100,000</u>

HEAD OF GOVERNANCE

PERFORMANCE & RISK MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
MODERNISING LOCAL GOVERNMENT				
0	EMPLOYEES	0	0	0
110	PREMISES EXPENSES	1,000	1,000	1,000
0	TRANSPORT	0	0	0
57,156	SUPPLIES & SERVICES	60,600	31,990	13,100
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
49,010	SUPPORT SERVICES COSTS	9,270	9,270	17,160
0	CAPITAL	0	0	0
<u>106,276</u>		<u>70,870</u>	<u>42,260</u>	<u>31,260</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>106,276</u>		<u>70,870</u>	<u>42,260</u>	<u>31,260</u>
BEST VALUE				
-45	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
47,535	SUPPLIES & SERVICES	60,000	48,710	48,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
70,524	SUPPORT SERVICES COSTS	65,110	65,110	41,300
0	CAPITAL	0	0	0
<u>118,014</u>		<u>125,110</u>	<u>113,820</u>	<u>89,300</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>118,014</u>		<u>125,110</u>	<u>113,820</u>	<u>89,300</u>

HEAD OF GOVERNANCE

PERFORMANCE & RISK MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
COMPREHENSIVE PERF ASSESSMENTS				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
53,932	SUPPORT SERVICES COSTS	93,520	93,520	103,600
0	CAPITAL	0	0	0
<u>53,932</u>		<u>93,520</u>	<u>93,520</u>	<u>103,600</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>53,932</u>		<u>93,520</u>	<u>93,520</u>	<u>103,600</u>
PERFORMANCE UNIT				
172,004	EMPLOYEES	254,470	272,830	154,360
0	PREMISES EXPENSES	0	0	0
729	TRANSPORT	0	800	300
10,407	SUPPLIES & SERVICES	2,090	6,310	2,850
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
1,672	SUPPORT SERVICES COSTS	14,730	14,730	25,440
0	CAPITAL	0	0	0
<u>184,812</u>		<u>271,290</u>	<u>294,670</u>	<u>182,950</u>
-184,812	INCOME	-271,290	-271,290	-182,950
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-184,812</u>		<u>-271,290</u>	<u>-271,290</u>	<u>-182,950</u>
<u>0</u>		<u>0</u>	<u>23,380</u>	<u>0</u>

HEAD OF HOUSING & COMMUNITY

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HEAD OF HOUSING & COMMUNITY			
0	HH ADMINISTRATION TRAD ACCOUNT	0	-5,620	0
0	STRATEGIC DIRECTOR COMM & REGE	0	-3,550	0
0	HEAD OF COMM CULT & LEIS SVCS	0	-90	0
0	PRIVATE SECTOR HOUSING TRAD AC	0	0	0
125	WCE - DDC ABOVE LINE	0	0	0
-226,641	WCE - DDC BELOW LINE	51,750	51,750	26,440
88,957	A/C BODY RCHG-SRB,S/START,WCCP	91,310	91,310	63,610
139,868	PRIVATE SECTOR HOUSING	177,760	172,460	169,650
730,256	RENOVATION GRANTS	811,640	1,138,560	364,690
8,180	SLUM CLEARANCE	6,280	6,280	0
779	LORD WARDEN OF THE CINQUE PORT	0	14,300	0
0	QUEEN'S VISIT	0	10,000	0
	ANTI-SOCIAL BEHAVIOUR MGR			
39,517	CRIME AND DISORDER	33,450	32,860	10,670
0	YOUTH STRATEGY	39,981	21,540	33,730
99,001	ANTI-SOCIAL BEHAVIOUR	160,110	135,880	206,100
	HOUSING SERVICES MANAGER			
0	CARELINE TRADING ACCOUNT	0	24,920	0
-114,530	WHITE CLIFFS CARELINE	-122,280	-122,280	41,620
	LETTINGS MANAGER			
241,130	HOMELESSNESS	241,300	233,440	279,060
	MUSEUM CURATOR			
0	TOURISM & MARKETING TRAD ACCT	0	2,380	0
590,023	DOVER MUSEUM	551,020	572,560	536,620
-22,397	DOVER MUSEUM - EXHIBITIONS	0	0	790
11,096	MUSEUMS-BRONZE AGE BOAT-EXHIBT	24,160	24,160	18,600
0	DOVER MUSEUM SCHOOLS	0	-5,000	-1,230
2,882	GRAND SHAFT-WESTERN HEIGHTS	3,410	3,430	6,270
42,863	T&M CENTRAL SUPPORT	4,370	4,370	19,430
77,725	TOURISM DEVELOPMENT	101,380	101,380	77,530
22,015	SPECIAL EVENTS	19,690	19,690	18,290
3,294	TOURISM PROMOTIONS	3,460	3,460	3,800
60,583	GRANTS SIGNPOSTING & RESEARCH	58,220	58,220	44,720
25	DEAL TOURIST INFORMN CENTRE	0	5,000	0
124,760	DOVER TOURIST INFORMN CENTRE	112,400	107,740	75,390
	STRATEGIC HOUSING MANAGER			
0	SNR COMMUNITY DVLPMNT TRAD A/C	0	0	0
2,631	HOUSING ACT ADVANCES	4,230	3,630	0
93,406	HOUSING STRATEGY	119,380	119,180	212,810
	SNR COMMUNITY DEVEL OFFICER			
53,431	HEALTH PROMOTION	35,590	35,720	40,050
1,260	SRB 6 BID	620	620	700
2,070,337		2,529,231	2,858,300	2,249,340

HEAD OF HOUSING & COMMUNITY

The Head of Housing and Community is responsible for a number of service areas the most significant of which are those summarised below:

PRIVATE SECTOR HOUSING

The Council is responsible for the implementation of current housing legislation regarding the standards of accommodation in the private sector.

RENOVATION GRANTS

The Council is responsible for administering grant applications for Mandatory Disabled Facilities Grants and for providing assistance through grants and loans to bring properties up to a mandatory standard of fitness and safety for habitation. It is also to provide assistance to meet the aims of its housing strategy.

CRIME AND DISORDER

The Crime and Disorder Act 1998 formally established partnerships comprising numerous relevant agencies to work together to reduce crime and disorder in local authority areas throughout England and Wales.

Those partnerships, known as Crime and Disorder Reduction Partnerships (CDRP's), are required to conduct an audit of crime and disorder in their particular areas, and to produce a multi agency strategy to reduce crime and disorder.

The Home Office funds such partnerships. They are usually based within the relevant local authority.

YOUTH STRATEGY

Dover District Council, in partnership with other relevant agencies, has produced a Youth Strategy. This deals with youth issues, how the various partners can meet the needs of the youth, what facilities they can be given, and what diversionary activities can be established.

Dover District Council has employed a youth worker on a 12 month contract to deliver this strategy.

ANTI SOCIAL BEHAVIOUR

The Dover Anti Social Behaviour Unit was established in November 2004 to investigate allegations of anti social behaviour within Dover district.

The Unit undertakes a collating function on behalf of Dover District Council for anti social behaviour, in addition to undertaking investigations falling within its remit.

DASBU works in partnership with other DDC departments, notably Environmental Health and Housing, as well as Kent Police.

CARELINE

The Careline was initially introduced to elderly Council tenants. The service was then extended to private users and this income is reflected in the General Fund. A significant proportion of the Careline costs are recharged to the Housing Revenue Account.

HOMELESSNESS

This part of the Housing Needs service is involved in the prevention of homelessness and providing suitable housing solutions to people in danger of losing their home. This involves: liaising with landlords, mortgage lenders and other agencies to prevent action being taken to evict people from their homes; advising people who approach the service how to access relevant benefits and services; completing forms to access floating support services and refer clients to appropriate supported accommodation.

When homelessness is unavoidable, alternative accommodation is arranged such as in a private rented accommodation with help from the Rent Deposit Scheme or as a last resort, in Bed and Breakfast accommodation.

There is a duty rota to ensure that someone is available every day to answer telephone enquiries and interview people calling at the Whitfield offices.

DOVER MUSEUM

Founded by Dover Borough Council in 1836, this was one of Britain's earliest public museums. In 1991, it moved to new purpose built premises in the Market Square adjacent to the White Cliffs Experience. It has three floors of exhibitions showing the best of its collections including archaeology, art and local history. There is also a special exhibitions area, one of the largest in Kent, where high quality exhibitions are mounted annually. Subjects have included arts and crafts, photography, geology, costume, Dover in literature, Dover at War and local company history. The museum has Full Registration status, cares for over 7,000 items both on display and in store and runs a free public enquiry service and an Education Service for schools. An award winning Heritage Lottery funded gallery to display and interpret the world's oldest seagoing boat, which dates from the Bronze Age, opened in November 1999.

GRAND SHAFT-WESTERN HEIGHTS

The Grand Shaft is a unique triple spiral staircase cut into the cliffs of Dover. During the Napoleonic wars its purpose was to provide speedy access for troops stationed in the fortress on the Western Heights to the seafront to repel foreign invaders. A guardhouse modelled on the 1859 guardhouse is built at the foot of the shaft. The Grand Shaft is not normally open to the public but can be opened for groups by appointment.

TOURISM DEVELOPMENT

The Tourism & Arts Service works within the framework of wider government, regional and local policy to promote an approach to a sustainable tourism industry in the area, to be of long lasting benefit to the local community and safeguard the natural and built heritage which makes the District unique.

The principal role is to lead, co-ordinate and deliver the provision of tourism across the District. The Unit has identified several key themes that are vital to the successful future development of tourism and arts within the District these are:

- **Regeneration, planning and infrastructure**
Encourages and supports product investment to regenerate the District to meet current and future market needs and identifies gaps in provision

Co-ordinates and manages in partnership the delivery of Visitor Information Services
- **Sustainability**
Highlights the principles of sustainability to the tourism industry for the benefit of the environment, host community and visitors.
- **Arts and the Public Realm**
Encourages the use of the Council's Public Art policy statement and ensures that the public realm and public art are considered as an integral part of the process in any development schemes.

Works within the East Kent Arts Authority partnership to ensure the arts contribute to the social, physical and economic life of White Cliffs Country.

HOUSING STRATEGY

The Council has a wide and varied strategic housing responsibility.

Government guidance requires local authorities to undertake comprehensive and up to date assessments of housing need in their area in order to support the Housing Strategy and Local Plan policies for affordable housing provision.

The Local Government Act 2003 placed a statutory duty on every local authority to produce an effective and forward-looking housing strategy. The Housing Strategy 2005-2009 was approved by full Council, and signed off by the Government Office of the South East (GOSE) as "fit for purpose", in July 2005. The Housing Strategy Action Plan 2005-2009 (appendix 2) contains objectives that have been developed to help the Council meet it's key housing priorities, and progress against each objective is monitored on a regular basis.

Under the terms of the Homelessness Act 2002, the Council is also responsible for producing a comprehensive homelessness strategy, and the current version was developed in 2003, in partnership with Canterbury City Council and Thanet District Council. The Homelessness Strategy Action Plan is reviewed annually in consultation with members of the East Kent Triangle Homelessness Forum. The full strategy will be reviewed from April 2007.

The Council is also required to develop and maintain a "fit for purpose" HRA Business Plan, and the financial assumptions underpinning the plan are reviewed on an annual basis.

The Head of Housing and Community is also responsible for the Housing Revenue Account. This is a 'ring-fenced' account for management of Housing Properties which has no input on the General Fund or the level of Council Tax.

The budgets for the services managed by the Head of Housing and Community are provided in more detail on the following pages.

HEAD OF HOUSING & COMMUNITY

HEAD OF HOUSING & COMMUNITY

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HH ADMINISTRATION TRAD ACCOUNT				
206,084	EMPLOYEES	218,690	221,810	194,410
0	PREMISES EXPENSES	0	0	0
3,018	TRANSPORT	3,480	3,480	3,230
22,501	SUPPLIES & SERVICES	27,170	23,620	21,110
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
68,578	SUPPORT SERVICES COSTS	30,490	30,490	23,870
0	CAPITAL	5,190	0	0
<u>300,181</u>		<u>285,020</u>	<u>279,400</u>	<u>242,620</u>
-300,180	INCOME	-285,020	-285,020	-242,620
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-300,180</u>		<u>-285,020</u>	<u>-285,020</u>	<u>-242,620</u>
<u>1</u>		<u>0</u>	<u>-5,620</u>	<u>0</u>
STRATEGIC DIRECTOR COMM & REGE				
176,701	EMPLOYEES	185,720	182,030	194,410
0	PREMISES EXPENSES	0	0	0
2,716	TRANSPORT	2,730	2,730	2,810
9,044	SUPPLIES & SERVICES	7,500	7,640	6,970
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
12,651	SUPPORT SERVICES COSTS	6,850	6,850	23,740
0	CAPITAL	0	0	0
<u>201,112</u>		<u>202,800</u>	<u>199,250</u>	<u>227,930</u>
-201,112	INCOME	-202,800	-202,800	-227,930
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-201,112</u>		<u>-202,800</u>	<u>-202,800</u>	<u>-227,930</u>
<u>0</u>		<u>0</u>	<u>-3,550</u>	<u>0</u>

HEAD OF HOUSING & COMMUNITY

HEAD OF HOUSING & COMMUNITY

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HEAD OF COMM CULT & LEIS SVCS				
70,429	EMPLOYEES	74,560	74,430	83,250
0	PREMISES EXPENSES	0	0	0
2,716	TRANSPORT	2,880	2,880	0
1,772	SUPPLIES & SERVICES	920	960	140
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
5,648	SUPPORT SERVICES COSTS	4,610	4,610	20,310
0	CAPITAL	0	0	0
<u>80,565</u>		<u>82,970</u>	<u>82,880</u>	<u>103,700</u>
-80,565	INCOME	-82,970	-82,970	-103,700
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-80,565</u>		<u>-82,970</u>	<u>-82,970</u>	<u>-103,700</u>
<u>0</u>		<u>0</u>	<u>-90</u>	<u>0</u>
PRIVATE SECTOR HOUSING TRAD AC				
0	EMPLOYEES	0	0	195,510
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	7,070
0	SUPPLIES & SERVICES	0	0	5,030
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	18,880
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>226,490</u>
0	INCOME	0	0	-226,490
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>-226,490</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>

HEAD OF HOUSING & COMMUNITY

HEAD OF HOUSING & COMMUNITY

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	WCE - DDC ABOVE LINE			
0	EMPLOYEES	0	0	0
60	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
64	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>124</u>		<u>0</u>	<u>0</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>124</u>		<u>0</u>	<u>0</u>	<u>0</u>
	WCE - DDC BELOW LINE			
0	EMPLOYEES	0	0	0
-279,231	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
50,000	PAYMENTS TO 3RD PARTIES	50,000	50,000	25,000
0	TRANSFER PAYMENTS	0	0	0
2,690	SUPPORT SERVICES COSTS	1,750	1,750	1,440
0	CAPITAL	0	0	0
<u>-226,541</u>		<u>51,750</u>	<u>51,750</u>	<u>26,440</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>-226,541</u>		<u>51,750</u>	<u>51,750</u>	<u>26,440</u>

HEAD OF HOUSING & COMMUNITY

HEAD OF HOUSING & COMMUNITY

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
A/C BODY RCHG-SRB,S/START,WCCP				
3,802	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
308,330	SUPPLIES & SERVICES	57,000	57,000	58,710
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
36,280	SUPPORT SERVICES COSTS	34,310	34,310	4,900
0	CAPITAL	0	0	0
348,412		91,310	91,310	63,610
-259,455	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
-259,455		0	0	0
88,957		91,310	91,310	63,610
PRIVATE SECTOR HOUSING				
0	EMPLOYEES	0	0	0
94	PREMISES EXPENSES	0	200	400
0	TRANSPORT	0	0	0
26,989	SUPPLIES & SERVICES	18,480	11,680	11,100
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
154,155	SUPPORT SERVICES COSTS	160,880	160,880	164,150
0	CAPITAL	0	0	0
181,238		179,360	172,760	175,650
-41,370	INCOME	-1,600	-300	-6,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
-41,370		-1,600	-300	-6,000
139,868		177,760	172,460	169,650

HEAD OF HOUSING & COMMUNITY

HEAD OF HOUSING & COMMUNITY

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
RENOVATION GRANTS				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
874,867	SUPPLIES & SERVICES	889,260	1,216,180	492,610
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
118,680	SUPPORT SERVICES COSTS	144,380	144,380	94,080
0	CAPITAL	0	0	0
<u>993,547</u>		<u>1,033,640</u>	<u>1,360,560</u>	<u>586,690</u>
-263,291	INCOME	-222,000	-222,000	-222,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-263,291</u>		<u>-222,000</u>	<u>-222,000</u>	<u>-222,000</u>
<u><u>730,256</u></u>		<u><u>811,640</u></u>	<u><u>1,138,560</u></u>	<u><u>364,690</u></u>
SLUM CLEARANCE				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
8,180	SUPPORT SERVICES COSTS	6,280	6,280	0
0	CAPITAL	0	0	0
<u>8,180</u>		<u>6,280</u>	<u>6,280</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>8,180</u></u>		<u><u>6,280</u></u>	<u><u>6,280</u></u>	<u><u>0</u></u>

HEAD OF HOUSING & COMMUNITY

HEAD OF HOUSING & COMMUNITY

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	LORD WARDEN OF THE CINQUE PORT			
0	EMPLOYEES	0	1,170	0
0	PREMISES EXPENSES	0	16,380	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	6,310	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
779	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>779</u>		<u>0</u>	<u>23,860</u>	<u>0</u>
0	INCOME	0	-9,560	0
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>-9,560</u>	<u>0</u>
<u>779</u>		<u>0</u>	<u>14,300</u>	<u>0</u>
	QUEEN'S VISIT			
0	EMPLOYEES	0	350	0
0	PREMISES EXPENSES	0	7,150	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	2,500	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>10,000</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>10,000</u>	<u>0</u>

HEAD OF HOUSING & COMMUNITY

ANTI-SOCIAL BEHAVIOUR MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CRIME AND DISORDER				
21,410	EMPLOYEES	24,760	24,750	44,250
0	PREMISES EXPENSES	0	0	0
568	TRANSPORT	2,000	500	500
5,054	SUPPLIES & SERVICES	6,880	5,300	3,160
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
31,956	SUPPORT SERVICES COSTS	30,810	30,810	8,600
0	CAPITAL	0	0	0
<u>58,988</u>		<u>64,450</u>	<u>61,360</u>	<u>56,510</u>
-19,472	INCOME	-31,000	-28,500	-45,840
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-19,472</u>		<u>-31,000</u>	<u>-28,500</u>	<u>-45,840</u>
<u>39,516</u>		<u>33,450</u>	<u>32,860</u>	<u>10,670</u>
YOUTH STRATEGY				
0	EMPLOYEES	0	18,500	15,220
0	PREMISES EXPENSES	0	200	0
0	TRANSPORT	0	300	0
0	SUPPLIES & SERVICES	39,981	2,540	3,650
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	14,860
0	CAPITAL	0	0	0
<u>0</u>		<u>39,981</u>	<u>21,540</u>	<u>33,730</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>39,981</u>	<u>21,540</u>	<u>33,730</u>

HEAD OF HOUSING & COMMUNITY

ANTI-SOCIAL BEHAVIOUR MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	ANTI-SOCIAL BEHAVIOUR			
104,692	EMPLOYEES	139,870	129,950	133,140
0	PREMISES EXPENSES	0	0	0
3,228	TRANSPORT	7,560	5,050	5,050
46,020	SUPPLIES & SERVICES	72,080	49,980	49,560
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
12,035	SUPPORT SERVICES COSTS	9,500	9,500	71,020
0	CAPITAL	0	0	4,830
<hr/> 165,975		<hr/> 229,010	<hr/> 194,480	<hr/> 263,600
-66,973	INCOME	-68,900	-58,600	-57,500
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<hr/> -66,973		<hr/> -68,900	<hr/> -58,600	<hr/> -57,500
<hr/> <hr/> 99,002		<hr/> <hr/> 160,110	<hr/> <hr/> 135,880	<hr/> <hr/> 206,100

HEAD OF HOUSING & COMMUNITY

HOUSING SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CARELINE TRADING ACCOUNT				
525,437	EMPLOYEES	494,720	516,930	188,680
0	PREMISES EXPENSES	300	300	0
24,305	TRANSPORT	27,900	27,900	2,300
48,074	SUPPLIES & SERVICES	32,050	34,760	65,010
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
53,876	SUPPORT SERVICES COSTS	19,530	19,530	1,800
0	CAPITAL	0	0	0
<u>651,692</u>		<u>574,500</u>	<u>599,420</u>	<u>257,790</u>
-651,692	INCOME	-574,500	-574,500	-257,790
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-651,692</u>		<u>-574,500</u>	<u>-574,500</u>	<u>-257,790</u>
<u>0</u>		<u>0</u>	<u>24,920</u>	<u>0</u>
WHITE CLIFFS CARELINE				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
1,430	SUPPLIES & SERVICES	3,000	3,000	75,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
32,030	SUPPORT SERVICES COSTS	29,220	29,220	129,920
0	CAPITAL	0	0	0
<u>33,460</u>		<u>32,220</u>	<u>32,220</u>	<u>204,920</u>
-147,990	INCOME	-154,500	-154,500	-163,300
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-147,990</u>		<u>-154,500</u>	<u>-154,500</u>	<u>-163,300</u>
<u>-114,530</u>		<u>-122,280</u>	<u>-122,280</u>	<u>41,620</u>

HEAD OF HOUSING & COMMUNITY

LETTINGS MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HOMELESSNESS			
73	EMPLOYEES	0	0	0
234	PREMISES EXPENSES	1,570	6,000	500
0	TRANSPORT	0	0	0
51,606	SUPPLIES & SERVICES	30,400	27,340	30,370
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
222,802	SUPPORT SERVICES COSTS	209,330	209,330	253,190
0	CAPITAL	0	0	0
<u>274,715</u>		<u>241,300</u>	<u>242,670</u>	<u>284,060</u>
-33,586	INCOME	0	-9,230	-5,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-33,586</u>		<u>0</u>	<u>-9,230</u>	<u>-5,000</u>
<u><u>241,129</u></u>		<u><u>241,300</u></u>	<u><u>233,440</u></u>	<u><u>279,060</u></u>

HEAD OF HOUSING & COMMUNITY

MUSEUM CURATOR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
TOURISM & MARKETING TRAD ACCT				
49,747	EMPLOYEES	49,780	52,070	0
0	PREMISES EXPENSES	0	0	0
1,626	TRANSPORT	1,660	1,660	0
3,485	SUPPLIES & SERVICES	1,670	1,760	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
41,579	SUPPORT SERVICES COSTS	21,400	21,400	0
0	CAPITAL	0	0	0
<u>96,437</u>		<u>74,510</u>	<u>76,890</u>	<u>0</u>
-96,437	INCOME	-74,510	-74,510	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-96,437</u>		<u>-74,510</u>	<u>-74,510</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>2,380</u>	<u>0</u>
DOVER MUSEUM				
219,508	EMPLOYEES	220,130	217,570	233,590
77,270	PREMISES EXPENSES	83,730	108,060	70,480
623	TRANSPORT	620	780	750
62,066	SUPPLIES & SERVICES	55,360	40,520	37,350
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
59,925	SUPPORT SERVICES COSTS	39,910	39,910	39,740
241,097	CAPITAL	238,670	238,920	236,480
<u>660,489</u>		<u>638,420</u>	<u>645,760</u>	<u>618,390</u>
-70,466	INCOME	-87,400	-73,200	-81,770
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-70,466</u>		<u>-87,400</u>	<u>-73,200</u>	<u>-81,770</u>
<u>590,023</u>		<u>551,020</u>	<u>572,560</u>	<u>536,620</u>

HEAD OF HOUSING & COMMUNITY

MUSEUM CURATOR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	DOVER MUSEUM - EXHIBITIONS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	790
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>790</u>
-22,397	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-22,397</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>-22,397</u>		<u>0</u>	<u>0</u>	<u>790</u>
	MUSEUMS-BRONZE AGE BOAT-EXHIBIT			
0	EMPLOYEES	0	0	0
8,059	PREMISES EXPENSES	19,220	19,220	13,500
0	TRANSPORT	0	0	0
3,909	SUPPLIES & SERVICES	6,910	6,910	6,410
1,608	PAYMENTS TO 3RD PARTIES	1,030	1,030	1,000
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	790
0	CAPITAL	0	0	0
<u>13,576</u>		<u>27,160</u>	<u>27,160</u>	<u>21,700</u>
-2,480	INCOME	-3,000	-3,000	-3,100
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-2,480</u>		<u>-3,000</u>	<u>-3,000</u>	<u>-3,100</u>
<u>11,096</u>		<u>24,160</u>	<u>24,160</u>	<u>18,600</u>

HEAD OF HOUSING & COMMUNITY

MUSEUM CURATOR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	DOVER MUSEUM SCHOOLS			
0	EMPLOYEES	0	2,000	2,500
0	PREMISES EXPENSES	0	0	180
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	15,000	20,300
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	790
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>17,000</u>	<u>23,770</u>
0	INCOME	0	-22,000	-25,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>-22,000</u>	<u>-25,000</u>
<u>0</u>		<u>0</u>	<u>-5,000</u>	<u>-1,230</u>
	GRAND SHAFT-WESTERN HEIGHTS			
0	EMPLOYEES	0	0	0
1,940	PREMISES EXPENSES	2,030	2,050	1,060
0	TRANSPORT	0	0	0
572	SUPPLIES & SERVICES	800	800	820
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
1,070	SUPPORT SERVICES COSTS	580	580	4,390
0	CAPITAL	0	0	0
<u>3,582</u>		<u>3,410</u>	<u>3,430</u>	<u>6,270</u>
-700	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-700</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>2,882</u>		<u>3,410</u>	<u>3,430</u>	<u>6,270</u>

HEAD OF HOUSING & COMMUNITY

MUSEUM CURATOR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	T&M CENTRAL SUPPORT			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
42,863	SUPPORT SERVICES COSTS	4,370	4,370	19,430
0	CAPITAL	0	0	0
<u>42,863</u>		<u>4,370</u>	<u>4,370</u>	<u>19,430</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>42,863</u></u>		<u><u>4,370</u></u>	<u><u>4,370</u></u>	<u><u>19,430</u></u>
	TOURISM DEVELOPMENT			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
77,155	SUPPLIES & SERVICES	71,000	71,000	64,060
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
570	SUPPORT SERVICES COSTS	30,380	30,380	13,470
0	CAPITAL	0	0	0
<u>77,725</u>		<u>101,380</u>	<u>101,380</u>	<u>77,530</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>77,725</u></u>		<u><u>101,380</u></u>	<u><u>101,380</u></u>	<u><u>77,530</u></u>

HEAD OF HOUSING & COMMUNITY

MUSEUM CURATOR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	SPECIAL EVENTS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
10,985	SUPPLIES & SERVICES	11,280	11,280	10,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
11,030	SUPPORT SERVICES COSTS	8,410	8,410	8,290
0	CAPITAL	0	0	0
<u>22,015</u>		<u>19,690</u>	<u>19,690</u>	<u>18,290</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>22,015</u>		<u>19,690</u>	<u>19,690</u>	<u>18,290</u>
	TOURISM PROMOTIONS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	170	170	790
3,294	CAPITAL	3,290	3,290	3,010
<u>3,294</u>		<u>3,460</u>	<u>3,460</u>	<u>3,800</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>3,294</u>		<u>3,460</u>	<u>3,460</u>	<u>3,800</u>

HEAD OF HOUSING & COMMUNITY

MUSEUM CURATOR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
GRANTS SIGNPOSTING & RESEARCH				
0	EMPLOYEES	0	0	0
4,291	PREMISES EXPENSES	4,000	4,000	4,000
0	TRANSPORT	0	0	0
31,078	SUPPLIES & SERVICES	33,730	33,730	35,080
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
19,898	SUPPORT SERVICES COSTS	15,300	15,300	790
5,316	CAPITAL	5,190	5,190	4,850
<u>60,583</u>		<u>58,220</u>	<u>58,220</u>	<u>44,720</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>60,583</u></u>		<u><u>58,220</u></u>	<u><u>58,220</u></u>	<u><u>44,720</u></u>
DEAL TOURIST INFORMN CENTRE				
0	EMPLOYEES	0	0	0
25	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	5,000	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>25</u>		<u>0</u>	<u>5,000</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>25</u></u>		<u><u>0</u></u>	<u><u>5,000</u></u>	<u><u>0</u></u>

HEAD OF HOUSING & COMMUNITY

MUSEUM CURATOR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
DOVER TOURIST INFORMN CENTRE				
72,123	EMPLOYEES	74,650	70,630	72,760
1,522	PREMISES EXPENSES	1,860	1,230	860
30	TRANSPORT	30	30	30
17,887	SUPPLIES & SERVICES	14,840	15,530	14,210
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
47,107	SUPPORT SERVICES COSTS	36,760	36,760	8,360
15,022	CAPITAL	14,860	14,940	14,770
<u>153,691</u>		<u>143,000</u>	<u>139,120</u>	<u>110,990</u>
-28,931	INCOME	-30,600	-31,380	-35,600
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-28,931</u>		<u>-30,600</u>	<u>-31,380</u>	<u>-35,600</u>
<u><u>124,760</u></u>		<u><u>112,400</u></u>	<u><u>107,740</u></u>	<u><u>75,390</u></u>

HEAD OF HOUSING & COMMUNITY

STRATEGIC HOUSING MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
SNR COMMUNITY DVLPMNT TRAD A/C				
0	EMPLOYEES	0	0	44,800
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	9,570
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>54,370</u>
0	INCOME	0	0	-54,370
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>-54,370</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
HOUSING ACT ADVANCES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
600	SUPPLIES & SERVICES	600	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
2,570	SUPPORT SERVICES COSTS	3,630	3,630	0
0	CAPITAL	0	0	0
<u>3,170</u>		<u>4,230</u>	<u>3,630</u>	<u>0</u>
-539	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-539</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>2,631</u>		<u>4,230</u>	<u>3,630</u>	<u>0</u>

HEAD OF HOUSING & COMMUNITY

STRATEGIC HOUSING MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HOUSING STRATEGY			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
11,886	SUPPLIES & SERVICES	54,490	54,290	148,770
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
81,520	SUPPORT SERVICES COSTS	64,890	64,890	64,040
0	CAPITAL	0	0	0
<u>93,406</u>		<u>119,380</u>	<u>119,180</u>	<u>212,810</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>93,406</u></u>		<u><u>119,380</u></u>	<u><u>119,180</u></u>	<u><u>212,810</u></u>

HEAD OF HOUSING & COMMUNITY

SNR COMMUNITY DEVEL OFFICER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HEALTH PROMOTION				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
16,650	SUPPLIES & SERVICES	16,520	16,650	16,650
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
36,781	SUPPORT SERVICES COSTS	19,070	19,070	23,400
0	CAPITAL	0	0	0
<u>53,431</u>		<u>35,590</u>	<u>35,720</u>	<u>40,050</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>53,431</u></u>		<u><u>35,590</u></u>	<u><u>35,720</u></u>	<u><u>40,050</u></u>
SRB 6 BID				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
1,260	SUPPORT SERVICES COSTS	620	620	700
0	CAPITAL	0	0	0
<u>1,260</u>		<u>620</u>	<u>620</u>	<u>700</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>1,260</u></u>		<u><u>620</u></u>	<u><u>620</u></u>	<u><u>700</u></u>

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HEAD OF FINANCE & ICT			
57,706	STATEMENT OF ACCOUNTS	52,180	52,180	88,390
7,590	BUDGET BOOK	2,880	2,880	9,060
247,898	SPECIAL FEES AND PAYMENTS	149,330	109,330	256,810
57,043	DEBT MANAGEMENT EXPENSES	58,360	58,360	56,540
291,211	COUNCIL, CABINET & COMMITTEES	318,820	318,820	213,030
183,444	CORPORATE POLICY MAKING	195,640	195,640	114,380
3,930	NON SERVICE SPECIFIC WORK	2,490	2,490	3,130
629,879	SUPERANNUATION BACKFUNDING	582,090	582,090	592,780
16,626	UNAPPORTIONABLE OVERHEADS	0	0	0
0	PAST SERVICE COSTS	100,000	100,000	0
75,590	GAINS/LOSSES ON CURTAILMENTS	100,000	100,000	0
238,315	GRANTS TO VOL ORGS	229,800	464,620	143,960
15,470	GRANTS TO CHARITIES	2,370	2,370	3,450
0	HEAD OF FINANCE & ICT	0	33,260	0
0	FINANCIAL SERVICES TRADING ACC	0	-282,790	0
0	ACCOUNTANCY TRADING ACCOUNT	0	119,465	0
-30,684	OFFICE TELEPHONES HLDG ACCOUNT	82,135	82,135	58,310
0	MAIL ROOM POSTAGE ACCOUNT	106,000	32,210	34,290
305,299	ENVIRONMENTAL IMPROVEMENTS	248,980	248,790	187,890
-300,670	TRANSITIONAL RELIEF	-150,000	-150,000	0
	ICT MANAGER			
703	IT EQUIPMENT REPLACE PROG	80,000	80,000	80,000
0	COMPUTER SERVICES TRADING ACCT	0	182,190	0
0	COMPUTER SERVICES EQUIPMENT	0	0	0
0	PRINT UNIT TRADING ACCOUNT	30	-38,540	30,110
<u>1,799,350</u>		<u>2,161,105</u>	<u>2,295,500</u>	<u>1,872,130</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
STATEMENT OF ACCOUNTS				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
406	SUPPLIES & SERVICES	250	250	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
57,300	SUPPORT SERVICES COSTS	51,930	51,930	88,390
0	CAPITAL	0	0	0
<u>57,706</u>		<u>52,180</u>	<u>52,180</u>	<u>88,390</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>57,706</u>		<u>52,180</u>	<u>52,180</u>	<u>88,390</u>
BUDGET BOOK				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
1,680	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
5,910	SUPPORT SERVICES COSTS	2,880	2,880	9,060
0	CAPITAL	0	0	0
<u>7,590</u>		<u>2,880</u>	<u>2,880</u>	<u>9,060</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>7,590</u>		<u>2,880</u>	<u>2,880</u>	<u>9,060</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
SPECIAL FEES AND PAYMENTS				
124,886	EMPLOYEES	0	0	147,000
40,399	PREMISES EXPENSES	42,000	42,000	42,500
-88	TRANSPORT	0	0	0
76,655	SUPPLIES & SERVICES	104,700	64,700	65,000
3,026	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
3,020	SUPPORT SERVICES COSTS	2,630	2,630	2,310
0	CAPITAL	0	0	0
<u>247,898</u>		<u>149,330</u>	<u>109,330</u>	<u>256,810</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>247,898</u>		<u>149,330</u>	<u>109,330</u>	<u>256,810</u>
DEBT MANAGEMENT EXPENSES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
17,400	SUPPORT SERVICES COSTS	12,860	12,860	11,040
39,643	CAPITAL	45,500	45,500	45,500
<u>57,043</u>		<u>58,360</u>	<u>58,360</u>	<u>56,540</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>57,043</u>		<u>58,360</u>	<u>58,360</u>	<u>56,540</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
COUNCIL, CABINET & COMMITTEES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
396,711	SUPPORT SERVICES COSTS	395,820	395,820	290,030
0	CAPITAL	0	0	0
<u>396,711</u>		<u>395,820</u>	<u>395,820</u>	<u>290,030</u>
-105,500	INCOME	-77,000	-77,000	-77,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-105,500</u>		<u>-77,000</u>	<u>-77,000</u>	<u>-77,000</u>
<u>291,211</u>		<u>318,820</u>	<u>318,820</u>	<u>213,030</u>
CORPORATE POLICY MAKING				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
183,444	SUPPORT SERVICES COSTS	195,640	195,640	114,380
0	CAPITAL	0	0	0
<u>183,444</u>		<u>195,640</u>	<u>195,640</u>	<u>114,380</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>183,444</u>		<u>195,640</u>	<u>195,640</u>	<u>114,380</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
NON SERVICE SPECIFIC WORK				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
3,930	SUPPORT SERVICES COSTS	2,490	2,490	3,130
0	CAPITAL	0	0	0
<u>3,930</u>		<u>2,490</u>	<u>2,490</u>	<u>3,130</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>3,930</u>		<u>2,490</u>	<u>2,490</u>	<u>3,130</u>
SUPERANNUATION BACKFUNDING				
1,028,781	EMPLOYEES	982,000	982,000	1,102,750
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
-191,602	SUPPORT SERVICES COSTS	-399,910	-399,910	-509,970
0	CAPITAL	0	0	0
<u>837,179</u>		<u>582,090</u>	<u>582,090</u>	<u>592,780</u>
-207,300	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-207,300</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>629,879</u>		<u>582,090</u>	<u>582,090</u>	<u>592,780</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	PAST SERVICE COSTS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	100,000	100,000	0
0	CAPITAL	0	0	0
<u>0</u>		<u>100,000</u>	<u>100,000</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>100,000</u>	<u>100,000</u>	<u>0</u>
	GAINS/LOSSES ON CURTAILMENTS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
75,590	SUPPORT SERVICES COSTS	100,000	100,000	0
0	CAPITAL	0	0	0
<u>75,590</u>		<u>100,000</u>	<u>100,000</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>75,590</u>		<u>100,000</u>	<u>100,000</u>	<u>0</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
GRANTS TO VOL ORGS				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	40	0
0	TRANSPORT	0	0	0
191,985	SUPPLIES & SERVICES	192,050	426,830	106,550
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
46,330	SUPPORT SERVICES COSTS	37,750	37,750	37,410
0	CAPITAL	0	0	0
<u>238,315</u>		<u>229,800</u>	<u>464,620</u>	<u>143,960</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>238,315</u>		<u>229,800</u>	<u>464,620</u>	<u>143,960</u>
GRANTS TO CHARITIES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
15,470	SUPPORT SERVICES COSTS	2,370	2,370	3,450
0	CAPITAL	0	0	0
<u>15,470</u>		<u>2,370</u>	<u>2,370</u>	<u>3,450</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>15,470</u>		<u>2,370</u>	<u>2,370</u>	<u>3,450</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HEAD OF FINANCE & ICT				
110,313	EMPLOYEES	80,440	114,030	98,970
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
42,646	SUPPLIES & SERVICES	4,860	4,530	3,540
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
18,593	SUPPORT SERVICES COSTS	7,090	7,090	6,660
0	CAPITAL	0	0	0
<u>171,552</u>		<u>92,390</u>	<u>125,650</u>	<u>109,170</u>
-171,552	INCOME	-92,390	-92,390	-109,170
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-171,552</u>		<u>-92,390</u>	<u>-92,390</u>	<u>-109,170</u>
<u>0</u>		<u>0</u>	<u>33,260</u>	<u>0</u>
FINANCIAL SERVICES TRADING ACC				
425,951	EMPLOYEES	281,740	2,490	0
0	PREMISES EXPENSES	0	0	0
267	TRANSPORT	200	200	0
20,134	SUPPLIES & SERVICES	11,760	8,220	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
126,276	SUPPORT SERVICES COSTS	135,620	135,620	0
0	CAPITAL	0	0	0
<u>572,628</u>		<u>429,320</u>	<u>146,530</u>	<u>0</u>
-572,628	INCOME	-429,320	-429,320	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-572,628</u>		<u>-429,320</u>	<u>-429,320</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>-282,790</u>	<u>0</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
ACCOUNTANCY TRADING ACCOUNT				
320,910	EMPLOYEES	426,870	535,690	565,940
234	PREMISES EXPENSES	100	100	100
185	TRANSPORT	390	390	390
35,437	SUPPLIES & SERVICES	16,460	36,745	46,230
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
200,411	SUPPORT SERVICES COSTS	114,810	114,810	170,790
9,584	CAPITAL	9,290	9,290	12,200
<u>566,761</u>		<u>567,920</u>	<u>697,025</u>	<u>795,650</u>
-566,762	INCOME	-567,920	-577,560	-795,650
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-566,762</u>		<u>-567,920</u>	<u>-577,560</u>	<u>-795,650</u>
<u>-1</u>		<u>0</u>	<u>119,465</u>	<u>0</u>
OFFICE TELEPHONES HLDG ACCOUNT				
130	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
79,662	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
30,610	SUPPORT SERVICES COSTS	40,715	40,715	31,260
42,762	CAPITAL	41,420	41,420	27,050
<u>153,164</u>		<u>82,135</u>	<u>82,135</u>	<u>58,310</u>
-183,848	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-183,848</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>-30,684</u>		<u>82,135</u>	<u>82,135</u>	<u>58,310</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	MAIL ROOM POSTAGE ACCOUNT			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
79,393	SUPPLIES & SERVICES	106,000	32,210	34,290
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>79,393</u>		<u>106,000</u>	<u>32,210</u>	<u>34,290</u>
-79,393	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-79,393</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>106,000</u>	<u>32,210</u>	<u>34,290</u>
	UNAPPORTIONABLE OVERHEADS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
16,626	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>16,626</u>		<u>0</u>	<u>0</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>16,626</u>		<u>0</u>	<u>0</u>	<u>0</u>

HEAD OF FINANCE & ICT

HEAD OF FINANCE & ICT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
ENVIRONMENTAL IMPROVEMENTS				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
1,420	SUPPORT SERVICES COSTS	1,080	1,080	470
303,879	CAPITAL	247,900	247,710	187,420
<u>305,299</u>		<u>248,980</u>	<u>248,790</u>	<u>187,890</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>305,299</u>		<u>248,980</u>	<u>248,790</u>	<u>187,890</u>
TRANSITIONAL RELIEF				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
-300,670	TRANSFER PAYMENTS	-150,000	-150,000	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>-300,670</u>		<u>-150,000</u>	<u>-150,000</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>-300,670</u>		<u>-150,000</u>	<u>-150,000</u>	<u>0</u>

HEAD OF FINANCE & ICT

ICT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	IT EQUIPMENT REPLACE PROG			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
98,587	SUPPLIES & SERVICES	80,000	80,000	80,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>98,587</u>		<u>80,000</u>	<u>80,000</u>	<u>80,000</u>
-97,884	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-97,884</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>703</u>		<u>80,000</u>	<u>80,000</u>	<u>80,000</u>
	COMPUTER SERVICES TRADING ACCT			
517,301	EMPLOYEES	542,560	587,100	592,300
0	PREMISES EXPENSES	0	0	0
4,837	TRANSPORT	4,420	4,720	4,190
450,300	SUPPLIES & SERVICES	472,900	610,250	452,730
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
90,818	SUPPORT SERVICES COSTS	38,570	38,570	67,150
6,092	CAPITAL	0	0	2,850
<u>1,069,348</u>		<u>1,058,450</u>	<u>1,240,640</u>	<u>1,119,220</u>
-1,069,348	INCOME	-1,058,450	-1,058,450	-1,119,220
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-1,069,348</u>		<u>-1,058,450</u>	<u>-1,058,450</u>	<u>-1,119,220</u>
<u>0</u>		<u>0</u>	<u>182,190</u>	<u>0</u>

HEAD OF FINANCE & ICT

ICT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
COMPUTER SERVICES EQUIPMENT				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
56,548	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>56,548</u>		<u>0</u>	<u>0</u>	<u>0</u>
-56,548	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-56,548</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
PRINT UNIT TRADING ACCOUNT				
85,865	EMPLOYEES	89,280	57,320	59,040
0	PREMISES EXPENSES	0	0	0
140	TRANSPORT	200	200	200
96,921	SUPPLIES & SERVICES	93,850	82,240	101,070
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
25,682	SUPPORT SERVICES COSTS	20,200	20,200	8,170
0	CAPITAL	0	0	0
<u>208,608</u>		<u>203,530</u>	<u>159,960</u>	<u>168,480</u>
-208,608	INCOME	-203,500	-198,500	-138,370
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-208,608</u>		<u>-203,500</u>	<u>-198,500</u>	<u>-138,370</u>
<u>0</u>		<u>30</u>	<u>-38,540</u>	<u>30,110</u>

HEAD OF DVLPMNT & PUBLIC PROT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HEAD OF DVLPMNT & PUBLIC PROT			
0	PLANNING SUPPORT	0	1,600	0
-380,337	PLANNING DELIVERY GRANT	84,840	66,990	86,340
	BUILDING CONTROL MANAGER			
188,105	BUILDING CONTROL	192,520	239,090	140,750
	CONSERVATION MANAGER			
0	CONSERVATION/PRESERVATION ADMI	0	-11,500	0
193,855	CONSERVATION & PRESERVATION	161,850	161,360	117,080
0	HIGH HEDGES	13,120	13,120	2,520
	DEVELOPMENT CONTROL MANAGER			
0	DEVELOPMENT CONTROL	0	-5,400	0
536,711	DEVELOPMENT CONTROL	351,920	369,230	485,470
14,310	DEV CONTROL - ENFORCEMENT	14,100	14,100	23,150
	ENVIRONMENTAL HEALTH MANAGER			
0	HEALTH PROTECTION TRADING ACC	0	-78,410	0
0	ENVIRONMENTAL SUPPORT TRAD AC	0	-179,660	0
0	HSING & ENV PROTECTION TRAD AC	0	108,100	0
0	CALL OUT PYTS-NOISE POLLUTION	3,100	3,100	0
131,230	FOOD SAFETY AND HYGIENE	141,200	141,510	123,000
83,629	HEALTH AND SAFETY AT WORK	85,720	86,610	76,260
35,563	PEST CONTROL	43,850	43,960	64,070
74,598	POLLUTION CONTROL	53,920	74,910	202,890
97,288	POLLUTION CONTROL-NOISE	69,750	51,150	0
5,354	POLLUTION CONTROL-OTHER	8,800	2,200	0
0	ENVIRONMENTAL ENFORCEMENT	0	32,480	212,170
56,733	PORT HEALTH	52,140	50,990	49,120
910	PORT-MEDICAL SERVICE	790	790	0
62,760	DOG CONTROL MEASURES	57,370	55,130	66,040
14,623	PUBLIC HEALTH ACT BURIALS	14,300	12,200	0
8,590	MISC HLTH AND HSG-GEN	5,180	5,180	0
	FORWARD PLANNING MANAGER			
0	FORWARD PLANNING - ADMIN	0	3,880	0
323,325	DEVELOPMENT PLAN	328,090	347,520	282,760
7,650	PLANNING POLICY & RESEARCH	13,750	13,750	18,670
126,774	ECONOMIC DEVELOPMENT	128,000	125,850	108,230
	TRANSPORT & PROJECT MANAGER			
0	HEAD OF HWAYS & CCTV -INVALID	0	0	0
22,572	TRANSPORT UNIT	0	147,510	0
-13,131	SANDWICH OPEN GOLF TOURNAMENT	0	0	0
5,077	HIGHWAYS KCC PARTNERSHIP	0	0	0
-5,028	SECTION 38	0	0	0
0	KCC HIGHWAYS	-23,900	770	201,200
175,982	FOOTWAY LIGHTING	186,260	134,060	177,060
8,130	PARKING-CYCLING	0	300	0
23,521	ST NAMEPLATE/NAMING/NUMBERING	13,610	13,610	560
7,860	TRAFFIC ORDERS	0	1,200	1,670
3,000	ALBERT ROAD, DEAL	0	-3,200	470
9,034	PUBLIC TRANSPORT INITIATIVES	10,000	10,000	13,970
12,937	OPEN GOLF EVENT	0	0	0

1,830,623

2,010,280 2,054,080 2,453,450

HEAD OF DVLPMNT & PUBLIC PROT

The Head of Development and Public Protection is responsible for a number of service areas the most significant of which are those summarised below:

BUILDING CONTROL

The Building Control service presently consists of two main functional areas:

The first is the Building Regulations Fee Earning (BRFE) work. The section implements the Building Regulations, which are concerned with health & safety, access for all and conservation of fuel & power in and about buildings. Fees are set by Dover District Council to fully recover the costs of providing the service.

The second main functional area is paid for from the central budget. This includes certain Building Regulations work, for which no fees can be charged, for example building work to adapt a house for someone with a disability. In addition the section undertake additional functions such as dealing with dangerous structures.

Recent additional legislation, regarding replacement windows and electricity, has meant that, in addition to the established workload, the section is becoming a repository for information regarding self-certification of certain Building Regulations. Central government does not allow local authorities to charge for this function. The capacity to absorb this additional work within the existing establishment has been created as a result of continuous reviews of procedures and practices in order to increase efficiency and effectiveness. Simultaneously there have been historically high levels of building work.

CONSERVATION & PRESERVATION

The section is responsible for the protection and improvement of the built and natural environment throughout the district. This includes administering and processing all listed building applications, applications for works to protected trees and the placing of new Tree Preservation Orders. Additionally it advises the Development Control Section and members of the public on planning applications within conservation areas; applications which affect the setting of listed buildings and applications with potential landscape, wildlife and tree implications. A grant scheme to promote the repair of commercial properties in selected conservation areas is also administered by the section.

The section plays an active role in the promotion of 'good design' throughout the district, with the production of design guides and more recently giving urban design advice on significant planning applications.

Following the introduction of new legislation, under Part 8 of the Anti Social Behaviour Act, concerning the control of high hedges, the section has taken on the added responsibility of advising on high hedges and processing formal complaints.

Support is also provided to the Forward Plans Section on policy issues relating to the historic environment, bio diversity and the landscape.

DEVELOPMENT CONTROL

The section has four principal functions, as follows:

- The processing of planning and other formal applications submitted under the Town and Country Planning Acts, including negotiations to secure better quality developments, and taking account of national performance targets.
- Responding to appeals against the refusal of applications, the imposition of conditions or the failure to determine applications, including the preparation and giving of evidence at informal hearings and public inquiries.
- Responding to informal letters, e-mails or telephone enquiries about a wide range of matters including the prospects of obtaining planning permission and the need for planning permission, and undertaking pre-application negotiations, especially on major developments.
- The investigation of breaches of planning control and monitoring of development, including responding to concerns raised by interested parties, and the taking of formal enforcement action in appropriate cases.

FOOD SAFETY AND HYGIENE CONTROL

The Council in accordance with risk assessments, undertakes visits and inspections of food establishments on a priority programmed basis to ensure that proper standards of food hygiene are being maintained. It also investigates complaints of unsound food.

HEALTH AND SAFETY AT WORK

The Council is responsible for investigating accidents and dangerous occurrences in premises such as offices, shops, warehouses and clubs, and for inspecting such places in accordance with a risk assessed priority programme to ensure compliance with relevant Acts and regulations.

PEST CONTROL

The Environmental Health Department manage the Pest Control Service, which is currently contracted out to a company called Emprise. The service is primarily for the domestic sector with only a few 'commercial' treatments undertaken for Kent County Council. The Council has a statutory duty to provide treatment for the destruction of rats and mice which is currently provided free of charge. In addition Dover, like many other District Councils, chooses to extend the service for the treatment of other pests of public health significance for which a charge is made. There are currently approximately 2000 treatments a year with the majority of those being for rats and mice.

There are many health concerns related to issues of pest control associated with the harbourage or presence of rats or other pests. As such, the team will investigate complaints, take statutory action where necessary, arrange block treatments or involve Southern Water with regards to sewer baiting programmes if appropriate.

POLLUTION CONTROL

The range of work covered by this service is vast however, the primary aim is to facilitate acceptable standards for those living, working or visiting the District in respect of air, land and water quality.

ENVIRONMENTAL ENFORCEMENT

This section deals with the reactive aspects of Environmental Protection. Essentially the team will investigate complaints relating to a range of public health and Environmental Crime issues. There is a statutory duty to investigate potential statutory nuisances which include, for example, Noise – such as loud music from commercial and domestic premises, noise from industrial plants, burglar and car alarms etc. Dust, smoke (e.g. bonfires), Odours, Fumes, Animals etc, which are prejudicial to health or a nuisance. In addition the team will investigate complaints relating to Construction Site Noise, Accumulations on private land, Overgrown/untidy properties, Filthy and verminous premises, Dark Smoke from Industrial/Commercial premises, Dog Fouling, Fly tipping, Litter, Graffiti/Fly posting and Abandoned vehicles.

Joint operations and multi-agency partnerships are key to a number of aspects of this sections work. In particular the Council is signed up to the Clean Kent and Kent Cubit Partnerships which tackle fly tipping and abandoned vehicles respectively.

PORT HEALTH

The Port Health function includes the maintenance of food hygiene and safety on the cross channel ferries and the examination of imported food from third countries. Additionally cruise and cargo ships are inspected as necessary regarding hygiene and freedom from rodent infestations.

DOG CONTROL MEASURES

The Environmental Health Department manage the Dog Warden Service which is currently contracted out to a company called Animal Wardens. The key purpose of the wardens is to target and patrol the district with a view to reducing the number of stray dogs and the levels of dog fouling using a combination of enforcement and educative methods.

DEVELOPMENT PLAN

The section's main task is to produce the statutorily required Local Development Framework. The LDF establishes the Council's objectives and policies for the future pace, scale, location and quality of development and is closely allied to the corporate plan and Community Strategy. The production of the LDF requires much information gathering, monitoring and research and the publication of an annual monitoring report. The section promotes the Council's interests through involvement on other plans and strategies such as the Structure Plan and the South East Plan; it is also heavily involved in supporting the Council's major regeneration projects and related research and strategies carried out by other sections.

ECONOMIC DEVELOPMENT

The economic development function provides support and advice to businesses on starting up, finding suitable premises, the possibilities of obtaining grants or other funding and sources of more specialised advice. Economic Development has a leading role in the Council's European Interreg projects and working with other organisations, such as the County Council and SEEDA, on regeneration and investment issues.

FOOTWAY LIGHTING

Kent County Council as the Highway Authority provides and maintains lighting to 'Highway Lighting' standards on public highways. In addition, Dover District Council provides and maintains lighting to 'Footway Lighting' standards to various minor roads and footpaths throughout the District via an agreed management arrangement with Kent County Council.

The budgets for the services managed by the Head of Development and Public Protection are provided in more detail on the following pages.

HEAD OF DVLPMNT & PUBLIC PROT

HEAD OF DVLPMNT & PUBLIC PROT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PLANNING SUPPORT				
243,351	EMPLOYEES	259,970	262,460	241,600
0	PREMISES EXPENSES	0	0	0
2,787	TRANSPORT	2,990	2,990	230
22,105	SUPPLIES & SERVICES	10,710	9,530	6,730
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
45,317	SUPPORT SERVICES COSTS	40,570	40,570	44,570
0	CAPITAL	0	0	0
<u>313,560</u>		<u>314,240</u>	<u>315,550</u>	<u>293,130</u>
-313,559	INCOME	-314,240	-313,950	-293,130
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-313,559</u>		<u>-314,240</u>	<u>-313,950</u>	<u>-293,130</u>
<u>1</u>		<u>0</u>	<u>1,600</u>	<u>0</u>
PLANNING DELIVERY GRANT				
83,258	EMPLOYEES	57,950	40,100	56,720
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
79,944	SUPPLIES & SERVICES	26,380	26,380	31,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
45	SUPPORT SERVICES COSTS	510	510	-1,380
0	CAPITAL	0	0	0
<u>163,247</u>		<u>84,840</u>	<u>66,990</u>	<u>86,340</u>
-543,584	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-543,584</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>-380,337</u>		<u>84,840</u>	<u>66,990</u>	<u>86,340</u>

HEAD OF DVLPMNT & PUBLIC PROT

BUILDING CONTROL MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	BUILDING CONTROL			
368,298	EMPLOYEES	423,070	380,420	379,430
0	PREMISES EXPENSES	0	0	0
6,934	TRANSPORT	11,860	14,850	14,840
19,765	SUPPLIES & SERVICES	27,560	26,790	20,160
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
124,832	SUPPORT SERVICES COSTS	109,070	109,070	80,860
0	CAPITAL	0	0	0
<hr/> 519,829		<hr/> 571,560	<hr/> 531,130	<hr/> 495,290
-331,723	INCOME	-379,040	-292,040	-354,540
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<hr/> -331,723		<hr/> -379,040	<hr/> -292,040	<hr/> -354,540
<hr/> <hr/> 188,106		<hr/> <hr/> 192,520	<hr/> <hr/> 239,090	<hr/> <hr/> 140,750

HEAD OF DVLPMNT & PUBLIC PROT

CONSERVATION MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CONSERVATION/PRESERVATION ADMI				
154,687	EMPLOYEES	194,250	187,630	141,320
0	PREMISES EXPENSES	0	0	0
4,064	TRANSPORT	4,700	4,040	4,070
6,315	SUPPLIES & SERVICES	4,710	4,780	4,580
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
16,232	SUPPORT SERVICES COSTS	5,100	5,100	18,910
0	CAPITAL	0	0	0
<u>181,298</u>		<u>208,760</u>	<u>201,550</u>	<u>168,880</u>
-181,298	INCOME	-208,760	-213,050	-168,880
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-181,298</u>		<u>-208,760</u>	<u>-213,050</u>	<u>-168,880</u>
<u>0</u>		<u>0</u>	<u>-11,500</u>	<u>0</u>
CONSERVATION & PRESERVATION				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
10,112	SUPPLIES & SERVICES	5,000	4,510	4,250
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
183,743	SUPPORT SERVICES COSTS	156,850	156,850	112,830
0	CAPITAL	0	0	0
<u>193,855</u>		<u>161,850</u>	<u>161,360</u>	<u>117,080</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>193,855</u>		<u>161,850</u>	<u>161,360</u>	<u>117,080</u>

HEAD OF DVLPMNT & PUBLIC PROT

CONSERVATION MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HIGH HEDGES			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	13,120	13,120	7,520
0	CAPITAL	0	0	0
<hr/> 0		<hr/> 13,120	<hr/> 13,120	<hr/> 7,520
0	INCOME	0	0	-5,000
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<hr/> 0		<hr/> 0	<hr/> 0	<hr/> -5,000
<hr/> <hr/> 0		<hr/> <hr/> 13,120	<hr/> <hr/> 13,120	<hr/> <hr/> 2,520

HEAD OF DVLPMNT & PUBLIC PROT

DEVELOPMENT CONTROL MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
DEVELOPMENT CONTROL				
465,876	EMPLOYEES	531,620	546,930	615,930
0	PREMISES EXPENSES	0	0	0
7,900	TRANSPORT	10,610	12,100	12,100
13,938	SUPPLIES & SERVICES	12,130	18,940	15,700
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
73,134	SUPPORT SERVICES COSTS	37,070	37,070	69,580
0	CAPITAL	0	0	0
<u>560,848</u>		<u>591,430</u>	<u>614,040</u>	<u>713,310</u>
-560,847	INCOME	-591,430	-619,440	-713,310
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-560,847</u>		<u>-591,430</u>	<u>-619,440</u>	<u>-713,310</u>
<u>1</u>		<u>0</u>	<u>-5,400</u>	<u>0</u>
DEVELOPMENT CONTROL				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
78,915	SUPPLIES & SERVICES	73,080	73,950	59,050
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
829,966	SUPPORT SERVICES COSTS	762,010	762,010	861,420
0	CAPITAL	0	0	0
<u>908,881</u>		<u>835,090</u>	<u>835,960</u>	<u>920,470</u>
-372,170	INCOME	-483,170	-466,730	-435,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-372,170</u>		<u>-483,170</u>	<u>-466,730</u>	<u>-435,000</u>
<u>536,711</u>		<u>351,920</u>	<u>369,230</u>	<u>485,470</u>

HEAD OF DVLPMNT & PUBLIC PROT

DEVELOPMENT CONTROL MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	DEV CONTROL - ENFORCEMENT			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
14,310	SUPPORT SERVICES COSTS	14,100	14,100	23,150
0	CAPITAL	0	0	0
<u>14,310</u>		<u>14,100</u>	<u>14,100</u>	<u>23,150</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>14,310</u></u>		<u><u>14,100</u></u>	<u><u>14,100</u></u>	<u><u>23,150</u></u>

HEAD OF DVLPMT & PUBLIC PROT

ENVIRONMENTAL HEALTH MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HEALTH PROTECTION TRADING ACC				
430,385	EMPLOYEES	456,210	366,350	240,720
0	PREMISES EXPENSES	0	0	0
14,388	TRANSPORT	15,810	8,520	5,710
22,424	SUPPLIES & SERVICES	17,370	49,300	34,690
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
57,931	SUPPORT SERVICES COSTS	60,100	60,100	41,890
0	CAPITAL	5,190	0	2,980
<u>525,128</u>		<u>554,680</u>	<u>484,270</u>	<u>325,990</u>
-525,128	INCOME	-554,680	-562,680	-325,990
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-525,128</u>		<u>-554,680</u>	<u>-562,680</u>	<u>-325,990</u>
<u>0</u>		<u>0</u>	<u>-78,410</u>	<u>0</u>
ENVIRONMENTAL SUPPORT TRAD AC				
154,240	EMPLOYEES	169,130	0	0
268	PREMISES EXPENSES	270	0	0
4,864	TRANSPORT	2,720	0	0
16,902	SUPPLIES & SERVICES	7,540	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
34,562	SUPPORT SERVICES COSTS	21,610	21,610	0
0	CAPITAL	0	0	0
<u>210,836</u>		<u>201,270</u>	<u>21,610</u>	<u>0</u>
-210,836	INCOME	-201,270	-201,270	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-210,836</u>		<u>-201,270</u>	<u>-201,270</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>-179,660</u>	<u>0</u>

HEAD OF DVLPMNT & PUBLIC PROT

ENVIRONMENTAL HEALTH MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HSING & ENV PROTECTION TRAD AC				
305,792	EMPLOYEES	344,870	434,450	294,910
-300	PREMISES EXPENSES	0	270	280
14,326	TRANSPORT	15,110	21,080	14,160
33,758	SUPPLIES & SERVICES	19,000	36,470	9,270
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
69,669	SUPPORT SERVICES COSTS	52,300	52,300	125,600
0	CAPITAL	5,190	0	5,970
423,245		436,470	544,570	450,190
-423,245	INCOME	-436,470	-436,470	-450,190
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
-423,245		-436,470	-436,470	-450,190
0		0	108,100	0
CALL OUT PYTS-NOISE POLLUTION				
14,990	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
35	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	3,100	3,100	0
0	CAPITAL	0	0	0
15,025		3,100	3,100	0
-15,025	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
-15,025		0	0	0
0		3,100	3,100	0

HEAD OF DVLPMT & PUBLIC PROT

ENVIRONMENTAL HEALTH MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
FOOD SAFETY AND HYGIENE				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
8,406	SUPPLIES & SERVICES	12,010	12,020	11,250
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
132,950	SUPPORT SERVICES COSTS	136,190	136,190	117,950
0	CAPITAL	0	0	0
<u>141,356</u>		<u>148,200</u>	<u>148,210</u>	<u>129,200</u>
-10,127	INCOME	-7,000	-6,700	-6,200
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-10,127</u>		<u>-7,000</u>	<u>-6,700</u>	<u>-6,200</u>
<u>131,229</u>		<u>141,200</u>	<u>141,510</u>	<u>123,000</u>
HEALTH AND SAFETY AT WORK				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
6,409	SUPPLIES & SERVICES	8,610	9,500	2,230
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
77,220	SUPPORT SERVICES COSTS	77,110	77,110	74,030
0	CAPITAL	0	0	0
<u>83,629</u>		<u>85,720</u>	<u>86,610</u>	<u>76,260</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>83,629</u>		<u>85,720</u>	<u>86,610</u>	<u>76,260</u>

HEAD OF DVLPMNT & PUBLIC PROT

ENVIRONMENTAL HEALTH MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PEST CONTROL				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
1,790	SUPPLIES & SERVICES	1,300	1,410	1,000
26,828	PAYMENTS TO 3RD PARTIES	27,500	26,850	27,500
0	TRANSFER PAYMENTS	0	0	0
17,680	SUPPORT SERVICES COSTS	23,550	23,550	44,270
0	CAPITAL	0	0	0
<u>46,298</u>		<u>52,350</u>	<u>51,810</u>	<u>72,770</u>
-10,736	INCOME	-8,500	-7,850	-8,700
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-10,736</u>		<u>-8,500</u>	<u>-7,850</u>	<u>-8,700</u>
<u><u>35,562</u></u>		<u><u>43,850</u></u>	<u><u>43,960</u></u>	<u><u>64,070</u></u>
POLLUTION CONTROL				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
15,406	SUPPLIES & SERVICES	25,750	51,390	44,420
22,662	PAYMENTS TO 3RD PARTIES	20,000	16,000	16,000
0	TRANSFER PAYMENTS	0	0	0
51,340	SUPPORT SERVICES COSTS	24,080	24,080	158,380
8,095	CAPITAL	7,090	7,840	7,590
<u>97,503</u>		<u>76,920</u>	<u>99,310</u>	<u>226,390</u>
-22,904	INCOME	-23,000	-24,400	-23,500
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-22,904</u>		<u>-23,000</u>	<u>-24,400</u>	<u>-23,500</u>
<u><u>74,599</u></u>		<u><u>53,920</u></u>	<u><u>74,910</u></u>	<u><u>202,890</u></u>

HEAD OF DVLPMT & PUBLIC PROT

ENVIRONMENTAL HEALTH MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
POLLUTION CONTROL-NOISE				
18,615	EMPLOYEES	16,100	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
9,488	SUPPLIES & SERVICES	2,500	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
69,493	SUPPORT SERVICES COSTS	51,150	51,150	0
0	CAPITAL	0	0	0
<u>97,596</u>		<u>69,750</u>	<u>51,150</u>	<u>0</u>
-309	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-309</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>97,287</u></u>		<u><u>69,750</u></u>	<u><u>51,150</u></u>	<u><u>0</u></u>
POLLUTION CONTROL-OTHER				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
2,568	SUPPLIES & SERVICES	13,200	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
3,410	SUPPORT SERVICES COSTS	2,200	2,200	0
0	CAPITAL	0	0	0
<u>5,978</u>		<u>15,400</u>	<u>2,200</u>	<u>0</u>
-624	INCOME	-6,600	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-624</u>		<u>-6,600</u>	<u>0</u>	<u>0</u>
<u><u>5,354</u></u>		<u><u>8,800</u></u>	<u><u>2,200</u></u>	<u><u>0</u></u>

HEAD OF DVLPMNT & PUBLIC PROT

ENVIRONMENTAL HEALTH MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	ENVIRONMENTAL ENFORCEMENT			
0	EMPLOYEES	0	16,100	15,500
0	PREMISES EXPENSES	0	700	350
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	15,780	13,300
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	183,320
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>32,580</u>	<u>212,470</u>
0	INCOME	0	-100	-300
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>-100</u>	<u>-300</u>
<u>0</u>		<u>0</u>	<u>32,480</u>	<u>212,170</u>
	PORT HEALTH			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
574	TRANSPORT	200	200	600
6,164	SUPPLIES & SERVICES	6,910	17,950	14,420
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
58,320	SUPPORT SERVICES COSTS	51,730	51,730	43,250
0	CAPITAL	0	0	0
<u>65,058</u>		<u>58,840</u>	<u>69,880</u>	<u>58,270</u>
-8,324	INCOME	-6,700	-18,890	-9,150
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-8,324</u>		<u>-6,700</u>	<u>-18,890</u>	<u>-9,150</u>
<u>56,734</u>		<u>52,140</u>	<u>50,990</u>	<u>49,120</u>

HEAD OF DVLPMNT & PUBLIC PROT

ENVIRONMENTAL HEALTH MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PORT MEDICAL SERVICE				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
910	SUPPORT SERVICES COSTS	790	790	0
0	CAPITAL	0	0	0
<u>910</u>		<u>790</u>	<u>790</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>910</u>		<u>790</u>	<u>790</u>	<u>0</u>
DOG CONTROL MEASURES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
2,878	SUPPLIES & SERVICES	4,000	3,650	3,850
42,117	PAYMENTS TO 3RD PARTIES	43,390	42,200	42,830
0	TRANSFER PAYMENTS	0	0	0
24,020	SUPPORT SERVICES COSTS	15,330	15,330	25,210
0	CAPITAL	0	0	0
<u>69,015</u>		<u>62,720</u>	<u>61,180</u>	<u>71,890</u>
-6,255	INCOME	-5,350	-6,050	-5,850
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-6,255</u>		<u>-5,350</u>	<u>-6,050</u>	<u>-5,850</u>
<u>62,760</u>		<u>57,370</u>	<u>55,130</u>	<u>66,040</u>

HEAD OF DVLPMNT & PUBLIC PROT

ENVIRONMENTAL HEALTH MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PUBLIC HEALTH ACT BURIALS				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
8,253	SUPPLIES & SERVICES	4,100	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
9,350	SUPPORT SERVICES COSTS	12,200	12,200	0
0	CAPITAL	0	0	0
<u>17,603</u>		<u>16,300</u>	<u>12,200</u>	<u>0</u>
-2,980	INCOME	-2,000	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-2,980</u>		<u>-2,000</u>	<u>0</u>	<u>0</u>
<u>14,623</u>		<u>14,300</u>	<u>12,200</u>	<u>0</u>
MISC HLTH AND HSG-GEN				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
8,590	SUPPORT SERVICES COSTS	5,180	5,180	0
0	CAPITAL	0	0	0
<u>8,590</u>		<u>5,180</u>	<u>5,180</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>8,590</u>		<u>5,180</u>	<u>5,180</u>	<u>0</u>

HEAD OF DVLPMT & PUBLIC PROT

FORWARD PLANNING MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
FORWARD PLANNING - ADMIN				
202,028	EMPLOYEES	224,670	239,290	207,650
0	PREMISES EXPENSES	0	0	0
3,240	TRANSPORT	4,040	2,040	2,040
8,741	SUPPLIES & SERVICES	5,680	6,730	7,420
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
26,043	SUPPORT SERVICES COSTS	6,020	6,020	21,010
21,383	CAPITAL	19,340	19,340	58,630
<u>261,435</u>		<u>259,750</u>	<u>273,420</u>	<u>296,750</u>
-261,434	INCOME	-259,750	-269,540	-296,750
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-261,434</u>		<u>-259,750</u>	<u>-269,540</u>	<u>-296,750</u>
<u>1</u>		<u>0</u>	<u>3,880</u>	<u>0</u>
DEVELOPMENT PLAN				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
97,696	SUPPLIES & SERVICES	121,900	141,330	77,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
226,996	SUPPORT SERVICES COSTS	206,190	206,190	205,760
0	CAPITAL	0	0	0
<u>324,692</u>		<u>328,090</u>	<u>347,520</u>	<u>282,760</u>
-1,366	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-1,366</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>323,326</u>		<u>328,090</u>	<u>347,520</u>	<u>282,760</u>

HEAD OF DVLPMNT & PUBLIC PROT

FORWARD PLANNING MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PLANNING POLICY & RESEARCH				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
3,500	SUPPLIES & SERVICES	6,100	6,100	4,100
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
4,150	SUPPORT SERVICES COSTS	7,650	7,850	14,570
0	CAPITAL	0	0	0
<u>7,650</u>		<u>13,750</u>	<u>13,750</u>	<u>18,670</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>7,650</u></u>		<u><u>13,750</u></u>	<u><u>13,750</u></u>	<u><u>18,670</u></u>
ECONOMIC DEVELOPMENT				
0	EMPLOYEES	0	0	0
1,623	PREMISES EXPENSES	2,350	1,700	1,700
275	TRANSPORT	0	0	0
56,266	SUPPLIES & SERVICES	57,130	55,830	51,500
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
67,610	SUPPORT SERVICES COSTS	68,520	68,520	55,030
0	CAPITAL	0	0	0
<u>125,774</u>		<u>128,000</u>	<u>125,850</u>	<u>108,230</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>125,774</u></u>		<u><u>128,000</u></u>	<u><u>125,850</u></u>	<u><u>108,230</u></u>

HEAD OF DVLPMNT & PUBLIC PROT

TRANSPORT & PROJECT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HEAD OF HWAYS & CCTV -INVALID				
69,024	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
2,706	TRANSPORT	0	0	0
647	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
4,978	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>77,355</u>		<u>0</u>	<u>0</u>	<u>0</u>
-77,355	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-77,355</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
TRANSPORT UNIT				
523,899	EMPLOYEES	0	139,740	153,770
0	PREMISES EXPENSES	0	0	0
31,531	TRANSPORT	0	1,310	1,430
104,999	SUPPLIES & SERVICES	0	7,740	5,930
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
99,105	SUPPORT SERVICES COSTS	0	0	17,930
0	CAPITAL	0	0	16,700
<u>759,534</u>		<u>0</u>	<u>148,790</u>	<u>195,760</u>
-736,962	INCOME	0	-1,280	-195,760
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-736,962</u>		<u>0</u>	<u>-1,280</u>	<u>-195,760</u>
<u>22,572</u>		<u>0</u>	<u>147,510</u>	<u>0</u>

HEAD OF DVLPMNT & PUBLIC PROT

TRANSPORT & PROJECT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	SANDWICH OPEN GOLF TOURNAMENT			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
-195	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>-195</u>		<u>0</u>	<u>0</u>	<u>0</u>
-12,937	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-12,937</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>-13,132</u></u>		<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
	HIGHWAYS KCC PARTNERSHIP			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
552,017	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>552,017</u>		<u>0</u>	<u>0</u>	<u>0</u>
-546,940	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-546,940</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>5,077</u></u>		<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

HEAD OF DVLPMT & PUBLIC PROT

TRANSPORT & PROJECT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	SECTION 38			
0	EMPLOYEES	0	0	0
-826	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
131,744	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
33,460	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>164,378</u>		<u>0</u>	<u>0</u>	<u>0</u>
-169,406	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-169,406</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>-5,028</u></u>		<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
	KCC HIGHWAYS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	60	60	0
0	SUPPLIES & SERVICES	4,500	940	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	41,540	41,540	201,200
0	CAPITAL	0	0	0
<u>0</u>		<u>46,100</u>	<u>42,540</u>	<u>201,200</u>
0	INCOME	-70,000	-41,770	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>-70,000</u>	<u>-41,770</u>	<u>0</u>
<u><u>0</u></u>		<u><u>-23,900</u></u>	<u><u>770</u></u>	<u><u>201,200</u></u>

HEAD OF DVLPMENT & PUBLIC PROT

TRANSPORT & PROJECT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	FOOTWAY LIGHTING			
0	EMPLOYEES	0	0	0
110,390	PREMISES EXPENSES	0	20,000	90,000
0	TRANSPORT	0	0	0
135	SUPPLIES & SERVICES	150,010	78,750	56,250
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
32,290	SUPPORT SERVICES COSTS	2,120	2,120	470
33,167	CAPITAL	34,130	33,190	30,340
<u>175,982</u>		<u>186,260</u>	<u>134,060</u>	<u>177,060</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>175,982</u>		<u>186,260</u>	<u>134,060</u>	<u>177,060</u>
	PARKING-CYCLING			
0	EMPLOYEES	0	0	0
40	PREMISES EXPENSES	0	300	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
8,090	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>8,130</u>		<u>0</u>	<u>300</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>8,130</u>		<u>0</u>	<u>300</u>	<u>0</u>

HEAD OF DVLPMNT & PUBLIC PROT

TRANSPORT & PROJECT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
ST NAMEPLATE/NAMING/NUMBERING				
0	EMPLOYEES	0	0	0
8,291	PREMISES EXPENSES	13,000	13,000	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
15,230	SUPPORT SERVICES COSTS	610	610	560
0	CAPITAL	0	0	0
<u>23,521</u>		<u>13,610</u>	<u>13,610</u>	<u>560</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>23,521</u>		<u>13,610</u>	<u>13,610</u>	<u>560</u>
TRAFFIC ORDERS				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	1,200	1,200
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
7,860	SUPPORT SERVICES COSTS	0	0	470
0	CAPITAL	0	0	0
<u>7,860</u>		<u>0</u>	<u>1,200</u>	<u>1,670</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>7,860</u>		<u>0</u>	<u>1,200</u>	<u>1,670</u>

HEAD OF DVLPMNT & PUBLIC PROT

TRANSPORT & PROJECT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	ALBERT ROAD, DEAL			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
3,000	SUPPLIES & SERVICES	0	770	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	470
0	CAPITAL	0	0	0
<u>3,000</u>		<u>0</u>	<u>770</u>	<u>470</u>
0	INCOME	0	-3,970	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>-3,970</u>	<u>0</u>
<u>3,000</u>		<u>0</u>	<u>-3,200</u>	<u>470</u>
	PUBLIC TRANSPORT INITIATIVES			
0	EMPLOYEES	0	0	0
955	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
9,034	SUPPLIES & SERVICES	10,000	10,000	13,970
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>9,989</u>		<u>10,000</u>	<u>10,000</u>	<u>13,970</u>
-955	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-955</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>9,034</u>		<u>10,000</u>	<u>10,000</u>	<u>13,970</u>

HEAD OF DVLPMT & PUBLIC PROT

TRANSPORT & PROJECT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	OPEN GOLF EVENT			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
12,937	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>12,937</u>		<u>0</u>	<u>0</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>12,937</u></u>		<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

HEAD OF PROPERTY & PROCUREMENT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HEAD OF PROPERTY & PROCUREMENT			
0	HEAD OF PROP SERVICES	0	1,500	0
0	PROPERTY SERVICES	0	84,060	0
0	CORPORATE MAINTENANCE	0	0	416,670
1,513	OIL POLLUTION	5,840	5,650	1,840
505,269	COAST PROTECTION	497,710	504,840	439,570
	LEISURE SERVICES MANAGER			
0	LEISURE SVCS TRADING ACCT	0	-5,900	0
0	TOWN HALL ADMIN TRADING ACCT	0	0	0
468,770	HALLS-TOWN HALL DOVER	457,850	456,420	438,850
185,792	DEAL PIER	159,490	165,600	154,540
897,646	PARKS AND OPEN SPACES	818,470	809,340	797,610
31,873	PLAYSCHEME	44,330	43,770	22,260
355,003	DOVER LEISURE CENTRE	343,030	335,070	334,820
325,907	DEAL LEISURE POOL-TIDES	296,260	326,870	308,040
25,558	DEAL TENNIS CENTRE	26,600	26,230	26,320
65,928	SPORTS STRTGY, IMPLMTN & GRNTS	65,750	62,060	45,030
	PROCUREMENT MANAGER			
0	OFFICE SUPPORT SERVICES	0	65,660	0
0	MAIL ROOM TRADING ACCOUNT	0	-880	0
-0	OFFICE ACCOMODATION-WHITFIELD	2,410	14,280	0
	PROPERTY SERVICES MANAGER			
444,424	PUBLIC CONVENIENCES	343,500	342,830	314,940
2,296	DEPOTS	-650	180	-4,900
127,326	CEMETERIES	150,280	151,190	126,770
35,010	CLOSED CHURCHYARDS	34,460	34,460	43,280
10,378	CLIFFS AND COUNTRYSIDE ACCESS	13,640	13,640	560
28	ROADSIDE SEATS	450	450	0
16,620	BUS SHELTERS	24,690	25,030	9,700
13,513	RIVERS AND DYKES	10,060	10,060	5,550
13,554	PRECINCTS-DEAL	15,200	15,200	11,230
52,882	PRECINCTS-DOVER	45,080	45,080	29,200
9,838	REMOVAL GYPSIES	0	0	2,460
35,928	HALLS-TOWN HALL DEAL	33,540	33,610	29,960
10,962	TIMEBALL TOWER, DEAL	9,720	9,690	9,440
5,583	PUBLIC CLOCKS AND MEMORIALS	4,530	4,530	2,270
52,035	BEACHES AND FORESHORES	57,730	65,070	11,030
16,234	SANDWICH QUAY	7,470	650	-7,910
0	EVENTS	0	-250	0
	PARKING SERVICES AND CCTV MGR			
0	PARKING SERVICES TRADING ACC	0	-2,240	0
0	CCTV OPERATIONS	0	6,390	0
0	CAR PARKING OPERATIONS	0	11,320	0
273,516	CCTV	246,330	261,890	284,030
31,411	CAR PARKS-SURFACE FREE	47,750	58,950	40,280
-650,321	CAR PARKS-SURFACE PAYING	-782,890	-769,930	-881,010
43,001	CAR PARKS-MULTI STOREY	30,220	32,590	5,600
-22,399	CAR PARKS - ON STREET	-18,600	-40,096	-59,420
	WASTE SERVICES MANAGER			
38,197	CESSPOOL EMPTYING	53,670	53,670	7,530
1,136,466	REFUSE COLLECTION	1,189,030	1,203,980	1,201,940
255,237	RECYCLING	445,580	408,920	565,020
1,086,445	STREET CLEANSING	1,134,110	1,147,090	1,157,410

HEAD OF PROPERTY & PROCUREMENT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	VALUATION OFFICER			
0	DEAL AREA OFFICE TRADING ACCT	0	450	0
0	DOVER AREA OFFICE TRAD ACCOUNT	0	185,630	0
0	SANDWICH AREA OFFICE TRAD ACCT	0	-100	0
0	AYLESHAM AREA OFFICE TRAD ACCT	0	-90	0
3,839	INDUSTRIAL ESTATES	1,620	1,460	1,340
1,208	MARKETS-GENERAL	-460	4,540	5,890
-8,400	MARKET-CHURCH STREET DOVER	-12,570	-7,520	-7,760
-4,291	MISC PROPERTIES-BIGGIN HALL	-5,240	-2,470	-2,930
9,294	MISC PROPERTIES-ASTOR THEATRE	8,360	8,300	3,850
-17,765	MISC PROPERTIES-QUARTERDECK	-16,900	-17,050	-16,940
20,065	MISC PROPERTIES-SPECIAL PROJEC	24,180	33,940	63,550
285,854	MISC PROPERTIES-GENERAL	233,200	462,320	547,880
<u>6,191,227</u>		<u>6,044,830</u>	<u>6,687,934</u>	<u>6,485,390</u>

HEAD OF PROPERTY & PROCUREMENT

The Head of Property and Procurement is responsible for a number of service areas the most significant of which are those summarised below:

OIL POLLUTION

In accordance with the County of Kent Oil Pollution Response Scheme the District Council deals with pollutions by oil on beaches and with the threat of oil to beaches and to sea up to a depth of 5.5 metres at low water mark of ordinary tides or to a distance of one mile from the shore, whichever is less. Areas beyond this extent are dealt with by Kent County Council.

COAST PROTECTION

Under the Coast Protection Act 1949 the Council has powers to provide and maintain coastal defences to protect the land from erosion. The government provides grant-aid for new capital schemes which is managed by DEFRA. but will not grant-aid routine maintenance.

HALLS – TOWN HALL DOVER

The main facilities at Dover Town Hall are the Stone Hall that dates back over 800 years to 1203, the Connaught Hall and the Council Chamber. There are also other smaller areas available for hire. The facilities are used for a variety of functions including wedding receptions, dinners, parties, dances, concerts, theatre, exhibitions, seminars, elections etc. In April 2004, Thanet Leisure Force (TLF) an external company that also operates the Winter Gardens at Margate was awarded a 5-year lease for the Town Hall. Under the terms of the lease most categories of expenditure are the responsibility of TLF but some major areas remain as Council obligations.

DEAL PIER

The present Pier took 3 years to build and was officially opened by the Duke of Edinburgh in 1957. It provides opportunities for walking and fishing, has the popular Goodwins café at the seaward end and two small shops at the entrance. The Pier itself is managed directly by the Council and in recent years substantial funds have been spent on repairing the steel and concrete structure. In 2006 the café and sun lounge are scheduled to be replaced, the deck surface renewed and new lighting installed.

PARKS AND OPEN SPACES

The Council has a substantial stock of parks, open spaces and sports grounds throughout the district including for example Kearsney Abbey and Connaught Park in Dover and Victoria Park in Deal. The areas provide for both active and passive leisure and include facilities such as skateboard parks, multi-use games areas, play areas, sports pitches, bowling greens and tennis courts in addition to areas for walking and quiet reflection.

Maintenance of the sites in recent years has been carried out by English Landscapes and the company has recently been awarded a new contract effective from April 2006.

PLAYSCHEME

The playscheme was set up to provide activities for children between 6 and 14 years of age during school summer holidays.

LEISURE CENTRES

Dover Leisure Centre, Tides and the Indoor Tennis Centre between them the three centres provide a wide range of facilities. Dover has a traditional 25metre swimming pool designed for lane and competitive swimming together with a learner pool, 8-court sports hall, fitness and health suite, aerobics studio, squash courts, bar, cafeteria and other minor facilities. Tides consist of a beach-effect leisure pool with waterslides, ancillary pools and other features, a 4-court sports hall, fitness and health suite and cafeteria. The Deal Tennis Centre was the first indoor tennis centre to be provided by a local authority in Kent and indeed was one of the first in the country; it has 3 indoor courts. All three centres have been leased since April 2001 to a company called Vista Leisure.

PUBLIC CONVENIENCES

The Council currently maintains and operates 29 facilities within the towns and villages across the District.

DEPOTS

This budget includes two depots, one at Dover and the other at Deal, as well as several garages and stores.

The depots and some garages and stores are leased to S.I.T.A (GB) Limited as part of the Council's Waste Management Contract and includes the responsibility for their repair and maintenance. Other premises leased to The Landscape Group form part of the contract for Landscape Maintenance.

CEMETERIES

There are 6 cemeteries in the District, presently used for earth burials, covering a total of 19.25 hectares.

CLOSED CHURCHYARDS

The Council has an obligation for the upkeep of closed churchyards which are no longer maintained by the church or parish councils.

There are currently 21 closed churchyards maintained, covering 5.01 hectares.

PUBLIC CLOCKS AND MEMORIALS

The Council is responsible for the upkeep of various public clocks throughout the District. These include St George's Church Clock in Deal, Walmer Lifeboat Clock and St Peter's Church Clock, Sandwich. The Council also maintains Dover War Memorial and Chillenden Windmill.

BEACHES AND FORESHORES

The District's coastline expands between Dover and Sandwich. This budget maintains the beaches and foreshores in this area.

The facilities available are shown below:

- Children's paddling pool in Walmer
- Beach huts in St Margaret's Bay
- Beach hut plots in Kingsdown
- Commercial boat plots in Deal and Walmer
- Private boat plots in Deal, Walmer, Kingsdown and St Margaret's

CCTV

CCTV are responsible for the installation, maintenance and monitoring of all permanently installed CCTV cameras across the District.

We work closely with the Police, other Law Enforcement Agencies, Dover/Deal/Sandwich Partnerships Against Crime, the Town Centre Crime Reduction Group and DDC's Anti-Social Behaviour Unit to reduce crime, and the fear of crime, throughout the District.

The section operates under strict guidelines and legislation that includes the Data Protection Act, The Freedom of Information Act, and RIPA.

The location of CCTV Control Room is not in the public domain, and the telephone number is ex-directory. Access to the CCTV Monitoring Centre is strictly controlled.

The performance of the unit is reported upon on an annual basis following an independent audit of the section's activities, and this report is in the public domain.

CESSPOOL EMPTYING

The section is responsible for the provision of a cesspool emptying service throughout the district. There are a number of properties within the district that are not connected to the mains sewage system and therefore use a cesspool to contain the sewage.

The service is administered by the Waste Services Section and contracted to Sita (UK) Ltd. A charge is made to residents using the service based on the volume of material collected per emptying.

REFUSE COLLECTION

The section is responsible for the provision of a refuse collection service throughout the district. The main service provision is the weekly collection of waste from householders. Unlike most other authorities in Kent, Dover does not provide residents with a container and therefore the majority of waste is collected within black bags.

Alongside this service is the bulky waste collected service. This is where residents can arrange for larger items of waste to be collected for a small fee from their homes. In addition to this, monthly Saturday bulk waste collections are carried out from various locations throughout the district.

RECYCLING

The section is responsible for the provision of recycling facilities for the district.

There are two methods of recycling available, the first are the 'bring banks' where residents can take their cans, glass, paper, textiles and place into banks. These banks are then emptied by various contractors and the materials taken for recycling.

The second method is the collection at the kerbside of recyclable material. This is paper, cans and glass through the black box scheme or garden waste through the green waste collection service. Paper from the scheme is recycled into newsprint, cans into new metal items and glass is crushed and used as road aggregates. The green waste is composted on a local farm and ploughed back in as a soil improver.

The section is responsible for promoting recycling and waste minimisation to residents.

STREET CLEANSING

The section is responsible for the cleansing of the highways and Council owned land, with the exception of housing land.

This is carried out in accordance with standards set by Government, which define how quickly the Council has to clear such land. It covers litter, detritus (grit in the gutter), dog fouling and leaves. These items are collected either manually or by using mechanical sweepers. The section also arranges the emptying of litter and dog waste bins.

The removal of fly-tipping also falls within the service provision; however Environmental Health deals with the investigation and enforcement element.

The service is administered by the Waste Services Section and contracted to Sita (UK) Ltd.

MARKETS

Markets are currently held in Dover (Saturday), Deal (Saturday) and Sandwich (Thursday). The Dover market is operated by the Council with the stallholders paying a set fee per pitch, while the Deal market is currently operated by a third party under licence. Sandwich market is operated on land owned by Sandwich Town Council.

The budgets for the services managed by the Head of Property and Procurement are provided in more detail on the following pages.

HEAD OF PROPERTY & PROCUREMENT

HEAD OF PROPERTY & PROCUREMENT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HEAD OF PROP SERVICES				
71,303	EMPLOYEES	74,700	76,160	85,780
0	PREMISES EXPENSES	0	0	0
2,716	TRANSPORT	2,720	2,720	2,760
888	SUPPLIES & SERVICES	770	810	690
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
12,010	SUPPORT SERVICES COSTS	1,140	1,140	1,950
0	CAPITAL	0	0	0
<u>86,917</u>		<u>79,330</u>	<u>80,830</u>	<u>91,180</u>
-86,917	INCOME	-79,330	-79,330	-91,180
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-86,917</u>		<u>-79,330</u>	<u>-79,330</u>	<u>-91,180</u>
<u>0</u>		<u>0</u>	<u>1,500</u>	<u>0</u>
PROPERTY SERVICES				
1,137,505	EMPLOYEES	1,196,330	1,284,580	1,322,170
-1,456	PREMISES EXPENSES	0	0	0
35,631	TRANSPORT	38,800	47,310	41,270
52,922	SUPPLIES & SERVICES	48,770	52,570	54,450
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
371,311	SUPPORT SERVICES COSTS	223,810	223,810	282,390
0	CAPITAL	0	0	2,240
<u>1,595,913</u>		<u>1,507,710</u>	<u>1,608,270</u>	<u>1,702,520</u>
-1,595,913	INCOME	-1,507,710	-1,524,210	-1,702,520
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-1,595,913</u>		<u>-1,507,710</u>	<u>-1,524,210</u>	<u>-1,702,520</u>
<u>0</u>		<u>0</u>	<u>84,060</u>	<u>0</u>

HEAD OF PROPERTY & PROCUREMENT

HEAD OF PROPERTY & PROCUREMENT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CORPORATE MAINTENANCE				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	416,670
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>416,670</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>416,670</u>
OIL POLLUTION				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
443	TRANSPORT	0	460	480
1	SUPPLIES & SERVICES	650	0	250
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
1,070	SUPPORT SERVICES COSTS	5,190	5,190	1,110
0	CAPITAL	0	0	0
<u>1,514</u>		<u>5,840</u>	<u>5,650</u>	<u>1,840</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>1,514</u>		<u>5,840</u>	<u>5,650</u>	<u>1,840</u>

HEAD OF PROPERTY & PROCUREMENT

HEAD OF PROPERTY & PROCUREMENT

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	COAST PROTECTION			
0	EMPLOYEES	0	0	0
10,608	PREMISES EXPENSES	20,000	20,000	0
0	TRANSPORT	0	0	0
2,794	SUPPLIES & SERVICES	3,600	3,000	2,800
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
45,905	SUPPORT SERVICES COSTS	41,700	41,700	42,870
541,051	CAPITAL	542,410	541,570	495,900
<u>600,358</u>		<u>607,710</u>	<u>606,270</u>	<u>541,570</u>
-95,089	INCOME	-110,000	-101,430	-102,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-95,089</u>		<u>-110,000</u>	<u>-101,430</u>	<u>-102,000</u>
<u><u>505,269</u></u>		<u><u>497,710</u></u>	<u><u>504,840</u></u>	<u><u>439,570</u></u>

HEAD OF PROPERTY & PROCUREMENT

LEISURE SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
LEISURE SVCS TRADING ACCT				
130,849	EMPLOYEES	129,900	124,990	101,130
0	PREMISES EXPENSES	0	0	0
1,322	TRANSPORT	2,250	1,950	1,330
4,815	SUPPLIES & SERVICES	4,970	4,280	4,420
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
32,025	SUPPORT SERVICES COSTS	36,260	36,260	40,920
0	CAPITAL	0	0	0
<u>169,011</u>		<u>173,380</u>	<u>167,480</u>	<u>147,800</u>
-169,012	INCOME	-173,380	-173,380	-147,800
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-169,012</u>		<u>-173,380</u>	<u>-173,380</u>	<u>-147,800</u>
<u>-1</u>		<u>0</u>	<u>-5,900</u>	<u>0</u>
TOWN HALL ADMIN TRADING ACCT				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>

HEAD OF PROPERTY & PROCUREMENT

LEISURE SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HALLS-TOWN HALL DOVER			
0	EMPLOYEES	0	0	0
34,312	PREMISES EXPENSES	33,460	30,900	27,860
1	TRANSPORT	0	0	0
879	SUPPLIES & SERVICES	3,450	2,800	2,850
98,634	PAYMENTS TO 3RD PARTIES	89,850	89,850	82,520
0	TRANSFER PAYMENTS	0	0	0
37,677	SUPPORT SERVICES COSTS	34,160	34,160	29,980
299,973	CAPITAL	296,930	298,710	295,640
<u>471,476</u>		<u>457,850</u>	<u>456,420</u>	<u>438,850</u>
-2,706	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-2,706</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>468,770</u>		<u>457,850</u>	<u>456,420</u>	<u>438,850</u>
	DEAL PIER			
81,476	EMPLOYEES	62,840	76,390	80,030
56,339	PREMISES EXPENSES	52,600	50,570	44,240
50	TRANSPORT	170	70	70
10,621	SUPPLIES & SERVICES	6,920	6,390	6,160
1,807	PAYMENTS TO 3RD PARTIES	310	310	310
0	TRANSFER PAYMENTS	0	0	0
64,055	SUPPORT SERVICES COSTS	58,580	58,580	45,420
27,136	CAPITAL	27,020	27,020	26,420
<u>241,484</u>		<u>208,440</u>	<u>219,330</u>	<u>202,650</u>
-55,693	INCOME	-48,950	-53,730	-48,110
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-55,693</u>		<u>-48,950</u>	<u>-53,730</u>	<u>-48,110</u>
<u>185,791</u>		<u>159,490</u>	<u>165,600</u>	<u>154,540</u>

HEAD OF PROPERTY & PROCUREMENT

LEISURE SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PARKS AND OPEN SPACES				
0	EMPLOYEES	0	0	0
161,067	PREMISES EXPENSES	108,810	108,840	30,180
0	TRANSPORT	0	150	0
52,433	SUPPLIES & SERVICES	34,150	35,830	32,600
510,209	PAYMENTS TO 3RD PARTIES	533,000	533,000	582,000
0	TRANSFER PAYMENTS	0	0	0
164,762	SUPPORT SERVICES COSTS	136,010	136,010	136,750
108,668	CAPITAL	106,330	106,400	96,610
<u>997,139</u>		<u>918,300</u>	<u>920,230</u>	<u>878,140</u>
-99,492	INCOME	-99,830	-110,890	-80,530
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-99,492</u>		<u>-99,830</u>	<u>-110,890</u>	<u>-80,530</u>
<u><u>897,647</u></u>		<u><u>818,470</u></u>	<u><u>809,340</u></u>	<u><u>797,610</u></u>
PLAYSCHEME				
31,496	EMPLOYEES	31,100	0	0
2,784	PREMISES EXPENSES	3,500	0	0
5,161	TRANSPORT	6,000	0	0
5,718	SUPPLIES & SERVICES	6,410	36,000	18,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
1,880	SUPPORT SERVICES COSTS	7,770	7,770	4,260
0	CAPITAL	0	0	0
<u>47,039</u>		<u>54,780</u>	<u>43,770</u>	<u>22,260</u>
-15,167	INCOME	-10,450	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-15,167</u>		<u>-10,450</u>	<u>0</u>	<u>0</u>
<u><u>31,872</u></u>		<u><u>44,330</u></u>	<u><u>43,770</u></u>	<u><u>22,260</u></u>

HEAD OF PROPERTY & PROCUREMENT

LEISURE SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
DOVER LEISURE CENTRE				
0	EMPLOYEES	0	0	0
24,256	PREMISES EXPENSES	24,150	21,030	15,010
0	TRANSPORT	0	0	0
131,403	SUPPLIES & SERVICES	133,480	127,390	130,500
2,342	PAYMENTS TO 3RD PARTIES	1,500	1,500	1,500
0	TRANSFER PAYMENTS	0	0	0
31,052	SUPPORT SERVICES COSTS	19,150	19,150	18,450
165,950	CAPITAL	164,750	166,000	169,360
<u>355,003</u>		<u>343,030</u>	<u>335,070</u>	<u>334,820</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>355,003</u>		<u>343,030</u>	<u>335,070</u>	<u>334,820</u>
DEAL LEISURE POOL-TIDES				
0	EMPLOYEES	0	0	0
29,310	PREMISES EXPENSES	20,540	31,540	11,120
0	TRANSPORT	0	0	0
29,869	SUPPLIES & SERVICES	30,420	17,070	17,230
1,058	PAYMENTS TO 3RD PARTIES	1,100	1,100	1,250
0	TRANSFER PAYMENTS	0	0	0
36,743	SUPPORT SERVICES COSTS	17,550	17,550	11,590
228,927	CAPITAL	226,650	259,610	266,850
<u>325,907</u>		<u>296,260</u>	<u>326,870</u>	<u>308,040</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>325,907</u>		<u>296,260</u>	<u>326,870</u>	<u>308,040</u>

HEAD OF PROPERTY & PROCUREMENT

LEISURE SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
DEAL TENNIS CENTRE				
0	EMPLOYEES	0	0	0
2,647	PREMISES EXPENSES	2,800	2,430	2,560
0	TRANSPORT	0	0	0
1,316	SUPPLIES & SERVICES	1,810	1,810	1,560
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
3,921	SUPPORT SERVICES COSTS	4,500	4,500	4,890
17,674	CAPITAL	17,490	17,490	17,310
<u>25,558</u>		<u>26,600</u>	<u>26,230</u>	<u>26,320</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>25,558</u>		<u>26,600</u>	<u>26,230</u>	<u>26,320</u>
SPORTS STRTGY, IMPLMTN & GRNTS				
0	EMPLOYEES	0	0	0
752	PREMISES EXPENSES	1,500	200	0
470	TRANSPORT	800	200	0
13,259	SUPPLIES & SERVICES	15,920	14,130	7,130
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
54,566	SUPPORT SERVICES COSTS	47,530	47,530	37,900
0	CAPITAL	0	0	0
<u>69,047</u>		<u>65,750</u>	<u>62,060</u>	<u>45,030</u>
-3,118	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-3,118</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>65,929</u>		<u>65,750</u>	<u>62,060</u>	<u>45,030</u>

HEAD OF PROPERTY & PROCUREMENT

PROCUREMENT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	OFFICE SUPPORT SERVICES			
86,573	EMPLOYEES	91,980	150,690	158,890
0	PREMISES EXPENSES	0	0	0
387	TRANSPORT	350	650	500
3,626	SUPPLIES & SERVICES	2,270	8,920	8,570
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
14,048	SUPPORT SERVICES COSTS	9,430	9,430	50,390
0	CAPITAL	0	0	0
<u>104,634</u>		<u>104,030</u>	<u>169,690</u>	<u>218,350</u>
-104,635	INCOME	-104,030	-104,030	-218,350
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-104,635</u>		<u>-104,030</u>	<u>-104,030</u>	<u>-218,350</u>
<u>-1</u>		<u>0</u>	<u>65,660</u>	<u>0</u>
	MAIL ROOM TRADING ACCOUNT			
79,285	EMPLOYEES	79,970	78,440	82,090
0	PREMISES EXPENSES	0	0	0
7,130	TRANSPORT	6,940	7,240	4,890
3,728	SUPPLIES & SERVICES	3,130	3,480	2,990
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
19,008	SUPPORT SERVICES COSTS	11,790	11,790	14,070
0	CAPITAL	0	0	0
<u>109,151</u>		<u>101,830</u>	<u>100,950</u>	<u>104,040</u>
-109,150	INCOME	-101,830	-101,830	-104,040
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-109,150</u>		<u>-101,830</u>	<u>-101,830</u>	<u>-104,040</u>
<u>1</u>		<u>0</u>	<u>-880</u>	<u>0</u>

HEAD OF PROPERTY & PROCUREMENT

PROCUREMENT MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	OFFICE ACCOMODATION-WHITFIELD			
71,356	EMPLOYEES	62,850	72,530	75,440
274,479	PREMISES EXPENSES	280,250	305,260	287,360
118	TRANSPORT	150	150	200
35,489	SUPPLIES & SERVICES	41,110	43,290	37,950
0	PAYMENTS TO 3RD PARTIES	0	0	9,000
0	TRANSFER PAYMENTS	0	0	0
20,737	SUPPORT SERVICES COSTS	26,410	26,410	27,790
251,810	CAPITAL	246,410	221,410	242,300
<hr/> 653,989		<hr/> 657,180	<hr/> 669,050	<hr/> 680,040
-653,990	INCOME	-654,770	-654,770	-680,040
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<hr/> -653,990		<hr/> -654,770	<hr/> -654,770	<hr/> -680,040
<hr/> <hr/> -1		<hr/> <hr/> 2,410	<hr/> <hr/> 14,280	<hr/> <hr/> 0

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PUBLIC CONVENIENCES				
0	EMPLOYEES	0	0	0
109,537	PREMISES EXPENSES	99,330	90,300	72,610
0	TRANSPORT	0	0	0
8,067	SUPPLIES & SERVICES	17,100	17,830	11,000
152,898	PAYMENTS TO 3RD PARTIES	146,260	154,640	155,450
0	TRANSFER PAYMENTS	0	0	0
107,779	SUPPORT SERVICES COSTS	20,320	20,320	18,590
66,458	CAPITAL	65,790	65,040	62,590
<u>444,739</u>		<u>348,800</u>	<u>348,130</u>	<u>320,240</u>
-316	INCOME	-5,300	-5,300	-5,300
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-316</u>		<u>-5,300</u>	<u>-5,300</u>	<u>-5,300</u>
<u>444,423</u>		<u>343,500</u>	<u>342,830</u>	<u>314,940</u>
DEPOTS				
0	EMPLOYEES	0	0	0
13,067	PREMISES EXPENSES	9,270	9,600	7,560
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
2,221	SUPPORT SERVICES COSTS	4,580	4,580	5,050
20,311	CAPITAL	19,500	20,000	17,490
<u>35,599</u>		<u>33,350</u>	<u>34,180</u>	<u>30,100</u>
-33,303	INCOME	-34,000	-34,000	-35,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-33,303</u>		<u>-34,000</u>	<u>-34,000</u>	<u>-35,000</u>
<u>2,296</u>		<u>-650</u>	<u>180</u>	<u>-4,900</u>

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CEMETERIES				
0	EMPLOYEES	0	0	0
13,995	PREMISES EXPENSES	21,440	30,450	5,040
0	TRANSPORT	0	0	0
437	SUPPLIES & SERVICES	450	1,350	1,100
166,648	PAYMENTS TO 3RD PARTIES	170,480	165,480	169,550
0	TRANSFER PAYMENTS	0	0	0
42,604	SUPPORT SERVICES COSTS	46,490	46,490	39,780
2,443	CAPITAL	2,420	2,420	2,400
<u>226,127</u>		<u>241,280</u>	<u>246,190</u>	<u>217,870</u>
-98,800	INCOME	-91,000	-95,000	-91,100
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-98,800</u>		<u>-91,000</u>	<u>-95,000</u>	<u>-91,100</u>
<u>127,327</u>		<u>150,280</u>	<u>151,190</u>	<u>126,770</u>
CLOSED CHURCHYARDS				
0	EMPLOYEES	0	0	0
5,926	PREMISES EXPENSES	5,500	5,500	0
0	TRANSPORT	0	0	0
400	SUPPLIES & SERVICES	400	400	0
22,616	PAYMENTS TO 3RD PARTIES	19,980	19,980	35,650
0	TRANSFER PAYMENTS	0	0	0
6,067	SUPPORT SERVICES COSTS	8,580	8,580	7,630
0	CAPITAL	0	0	0
<u>35,009</u>		<u>34,460</u>	<u>34,460</u>	<u>43,280</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>35,009</u>		<u>34,460</u>	<u>34,460</u>	<u>43,280</u>

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CLIFFS AND COUNTRYSIDE ACCESS				
0	EMPLOYEES	0	0	0
9,518	PREMISES EXPENSES	12,810	12,810	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
860	SUPPORT SERVICES COSTS	830	830	560
0	CAPITAL	0	0	0
<u>10,378</u>		<u>13,640</u>	<u>13,640</u>	<u>560</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>10,378</u>		<u>13,640</u>	<u>13,640</u>	<u>560</u>
ROADSIDE SEATS				
0	EMPLOYEES	0	0	0
28	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	450	450	0
0	CAPITAL	0	0	0
<u>28</u>		<u>450</u>	<u>450</u>	<u>0</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>28</u>		<u>450</u>	<u>450</u>	<u>0</u>

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
BUS SHELTERS				
0	EMPLOYEES	0	0	0
18,788	PREMISES EXPENSES	23,350	23,690	12,780
0	TRANSPORT	0	0	0
15	SUPPLIES & SERVICES	20	20	50
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
4,845	SUPPORT SERVICES COSTS	7,570	7,570	3,900
0	CAPITAL	0	0	0
<u>23,648</u>		<u>30,940</u>	<u>31,280</u>	<u>16,730</u>
-7,028	INCOME	-6,250	-6,250	-7,030
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-7,028</u>		<u>-6,250</u>	<u>-6,250</u>	<u>-7,030</u>
<u><u>16,620</u></u>		<u><u>24,690</u></u>	<u><u>25,030</u></u>	<u><u>9,700</u></u>
RIVERS AND DYKES				
0	EMPLOYEES	0	0	0
12,264	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	6,000	6,000	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
1,239	SUPPORT SERVICES COSTS	4,050	4,050	5,540
10	CAPITAL	10	10	10
<u>13,513</u>		<u>10,060</u>	<u>10,060</u>	<u>5,550</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>13,513</u></u>		<u><u>10,060</u></u>	<u><u>10,060</u></u>	<u><u>5,550</u></u>

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	PRECINCTS-DEAL			
0	EMPLOYEES	0	0	0
549	PREMISES EXPENSES	0	3,000	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	4,820	1,820	0
3,602	PAYMENTS TO 3RD PARTIES	4,510	4,510	4,000
0	TRANSFER PAYMENTS	0	0	0
9,403	SUPPORT SERVICES COSTS	5,870	5,870	7,230
0	CAPITAL	0	0	0
<u>13,554</u>		<u>15,200</u>	<u>15,200</u>	<u>11,230</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>13,554</u>		<u>15,200</u>	<u>15,200</u>	<u>11,230</u>
	PRECINCTS-DOVER			
0	EMPLOYEES	0	0	0
36,704	PREMISES EXPENSES	17,240	17,240	16,880
0	TRANSPORT	0	0	0
-395	SUPPLIES & SERVICES	15,170	15,170	0
3,890	PAYMENTS TO 3RD PARTIES	6,250	6,250	5,000
0	TRANSFER PAYMENTS	0	0	0
12,684	SUPPORT SERVICES COSTS	6,420	6,420	7,320
0	CAPITAL	0	0	0
<u>52,883</u>		<u>45,080</u>	<u>45,080</u>	<u>29,200</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>52,883</u>		<u>45,080</u>	<u>45,080</u>	<u>29,200</u>

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
REMOVAL GYPSIES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
28	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
9,810	SUPPORT SERVICES COSTS	0	0	2,460
0	CAPITAL	0	0	0
<u>9,838</u>		<u>0</u>	<u>0</u>	<u>2,460</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>9,838</u></u>		<u><u>0</u></u>	<u><u>0</u></u>	<u><u>2,460</u></u>
HALLS-TOWN HALL DEAL				
4,850	EMPLOYEES	0	0	0
1,988	PREMISES EXPENSES	4,490	4,560	1,610
0	TRANSPORT	0	0	0
6	SUPPLIES & SERVICES	10	10	10
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
4,086	SUPPORT SERVICES COSTS	4,370	4,370	4,080
26,205	CAPITAL	25,940	25,940	25,680
<u>37,135</u>		<u>34,810</u>	<u>34,880</u>	<u>31,380</u>
-1,206	INCOME	-1,270	-1,270	-1,420
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-1,206</u>		<u>-1,270</u>	<u>-1,270</u>	<u>-1,420</u>
<u><u>35,929</u></u>		<u><u>33,540</u></u>	<u><u>33,610</u></u>	<u><u>29,960</u></u>

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
TIMEBALL TOWER, DEAL				
0	EMPLOYEES	0	0	0
2,025	PREMISES EXPENSES	3,350	3,320	340
0	TRANSPORT	0	0	0
-63	SUPPLIES & SERVICES	20	20	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
4,146	SUPPORT SERVICES COSTS	1,530	1,530	4,270
5,167	CAPITAL	5,170	5,170	5,170
<u>11,275</u>		<u>10,070</u>	<u>10,040</u>	<u>9,780</u>
-314	INCOME	-350	-350	-340
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-314</u>		<u>-350</u>	<u>-350</u>	<u>-340</u>
<u>10,961</u>		<u>9,720</u>	<u>9,690</u>	<u>9,440</u>
PUBLIC CLOCKS AND MEMORIALS				
0	EMPLOYEES	0	0	0
4,095	PREMISES EXPENSES	2,550	2,550	40
0	TRANSPORT	0	0	0
973	SUPPLIES & SERVICES	900	900	990
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
590	SUPPORT SERVICES COSTS	1,150	1,150	1,310
0	CAPITAL	30	30	30
<u>5,658</u>		<u>4,630</u>	<u>4,630</u>	<u>2,370</u>
-75	INCOME	-100	-100	-100
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-75</u>		<u>-100</u>	<u>-100</u>	<u>-100</u>
<u>5,583</u>		<u>4,530</u>	<u>4,530</u>	<u>2,270</u>

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
BEACHES AND FORESHORES				
0	EMPLOYEES	0	0	0
29,725	PREMISES EXPENSES	34,000	35,390	14,300
0	TRANSPORT	0	0	0
6,701	SUPPLIES & SERVICES	6,760	6,760	4,450
8,739	PAYMENTS TO 3RD PARTIES	9,220	9,220	9,250
0	TRANSFER PAYMENTS	0	0	0
37,225	SUPPORT SERVICES COSTS	35,080	35,080	5,490
13,917	CAPITAL	14,230	13,730	13,250
<u>96,307</u>		<u>99,290</u>	<u>100,180</u>	<u>46,740</u>
-44,272	INCOME	-41,560	-35,110	-35,710
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-44,272</u>		<u>-41,560</u>	<u>-35,110</u>	<u>-35,710</u>
<u>52,035</u>		<u>57,730</u>	<u>65,070</u>	<u>11,030</u>
SANDWICH QUAY				
0	EMPLOYEES	0	0	0
5,500	PREMISES EXPENSES	3,740	5,870	1,410
0	TRANSPORT	0	0	0
500	SUPPLIES & SERVICES	0	630	150
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
13,560	SUPPORT SERVICES COSTS	7,730	7,730	6,030
0	CAPITAL	0	0	0
<u>19,560</u>		<u>11,470</u>	<u>14,230</u>	<u>7,590</u>
-3,326	INCOME	-4,000	-13,580	-15,500
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-3,326</u>		<u>-4,000</u>	<u>-13,580</u>	<u>-15,500</u>
<u>16,234</u>		<u>7,470</u>	<u>650</u>	<u>-7,910</u>

HEAD OF PROPERTY & PROCUREMENT

PROPERTY SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	EVENTS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	6,450	12,900
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	3,050	5,100
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>0</u>		<u>0</u>	<u>9,500</u>	<u>18,000</u>
0	INCOME	0	-9,750	-18,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>-9,750</u>	<u>-18,000</u>
<u><u>0</u></u>		<u><u>0</u></u>	<u><u>-250</u></u>	<u><u>0</u></u>

HEAD OF PROPERTY & PROCUREMENT

PARKING SERVICES AND CCTV MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
PARKING SERVICES TRADING ACC				
166,851	EMPLOYEES	176,670	174,350	168,100
3,028	PREMISES EXPENSES	0	1,300	600
332	TRANSPORT	260	260	270
43,342	SUPPLIES & SERVICES	45,260	43,920	40,890
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
45,344	SUPPORT SERVICES COSTS	5,860	5,860	40,180
18,819	CAPITAL	18,620	18,740	18,550
<u>277,716</u>		<u>246,670</u>	<u>244,430</u>	<u>268,590</u>
-277,716	INCOME	-246,670	-246,670	-268,590
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-277,716</u>		<u>-246,670</u>	<u>-246,670</u>	<u>-268,590</u>
<u>0</u>		<u>0</u>	<u>-2,240</u>	<u>0</u>
CCTV OPERATIONS				
137,830	EMPLOYEES	179,310	185,290	188,840
57	PREMISES EXPENSES	0	50	0
50	TRANSPORT	170	170	170
812	SUPPLIES & SERVICES	1,860	2,220	1,370
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
33,367	SUPPORT SERVICES COSTS	10,810	10,810	21,110
0	CAPITAL	0	0	0
<u>172,116</u>		<u>192,150</u>	<u>198,540</u>	<u>211,490</u>
-172,116	INCOME	-192,150	-192,150	-211,490
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-172,116</u>		<u>-192,150</u>	<u>-192,150</u>	<u>-211,490</u>
<u>0</u>		<u>0</u>	<u>6,390</u>	<u>0</u>

HEAD OF PROPERTY & PROCUREMENT

PARKING SERVICES AND CCTV MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CAR PARKING OPERATIONS				
285,147	EMPLOYEES	322,160	299,740	342,510
4,686	PREMISES EXPENSES	5,110	4,900	3,250
16,863	TRANSPORT	20,110	19,910	18,260
11,677	SUPPLIES & SERVICES	10,550	44,700	9,750
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
104,374	SUPPORT SERVICES COSTS	81,730	81,730	97,040
0	CAPITAL	0	0	0
<u>422,747</u>		<u>439,660</u>	<u>450,980</u>	<u>470,810</u>
-422,747	INCOME	-439,660	-439,660	-470,810
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-422,747</u>		<u>-439,660</u>	<u>-439,660</u>	<u>-470,810</u>
<u>0</u>		<u>0</u>	<u>11,320</u>	<u>0</u>
CCTV				
0	EMPLOYEES	0	0	0
157	PREMISES EXPENSES	410	210	210
0	TRANSPORT	0	0	0
95,892	SUPPLIES & SERVICES	64,730	102,870	76,090
0	PAYMENTS TO 3RD PARTIES	0	20	0
0	TRANSFER PAYMENTS	0	0	0
175,425	SUPPORT SERVICES COSTS	192,310	192,310	212,470
3,200	CAPITAL	8,380	8,480	5,260
<u>274,674</u>		<u>265,830</u>	<u>303,890</u>	<u>294,030</u>
-1,158	INCOME	-19,500	-42,000	-10,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-1,158</u>		<u>-19,500</u>	<u>-42,000</u>	<u>-10,000</u>
<u>273,516</u>		<u>246,330</u>	<u>261,890</u>	<u>284,030</u>

HEAD OF PROPERTY & PROCUREMENT

PARKING SERVICES AND CCTV MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CAR PARKS-SURFACE FREE				
0	EMPLOYEES	0	0	0
15,881	PREMISES EXPENSES	15,760	15,880	12,450
0	TRANSPORT	0	0	0
-1	SUPPLIES & SERVICES	100	1,300	1,300
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
15,531	SUPPORT SERVICES COSTS	31,890	31,890	16,650
0	CAPITAL	0	9,880	9,880
<u>31,411</u>		<u>47,750</u>	<u>58,950</u>	<u>40,280</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>31,411</u>		<u>47,750</u>	<u>58,950</u>	<u>40,280</u>
CAR PARKS-SURFACE PAYING				
0	EMPLOYEES	0	0	0
180,192	PREMISES EXPENSES	172,650	191,030	160,740
0	TRANSPORT	0	0	0
84,298	SUPPLIES & SERVICES	58,570	66,700	69,290
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
253,325	SUPPORT SERVICES COSTS	226,140	226,140	232,880
99,835	CAPITAL	95,920	96,130	96,130
<u>617,650</u>		<u>553,280</u>	<u>580,000</u>	<u>559,020</u>
-1,267,971	INCOME	-1,336,170	-1,349,930	-1,440,030
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-1,267,971</u>		<u>-1,336,170</u>	<u>-1,349,930</u>	<u>-1,440,030</u>
<u>-650,321</u>		<u>-782,890</u>	<u>-769,930</u>	<u>-881,010</u>

HEAD OF PROPERTY & PROCUREMENT

PARKING SERVICES AND CCTV MGR

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CAR PARKS-MULTI STOREY				
0	EMPLOYEES	0	0	0
37,516	PREMISES EXPENSES	28,930	28,180	470
0	TRANSPORT	0	0	0
47	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
6,638	SUPPORT SERVICES COSTS	3,360	3,360	4,080
1,050	CAPITAL	1,050	1,050	1,050
<u>45,251</u>		<u>33,340</u>	<u>32,590</u>	<u>5,600</u>
-2,250	INCOME	-3,120	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-2,250</u>		<u>-3,120</u>	<u>0</u>	<u>0</u>
<u>43,001</u>		<u>30,220</u>	<u>32,590</u>	<u>5,600</u>
CAR PARKS - ON STREET				
0	EMPLOYEES	0	0	0
24,380	PREMISES EXPENSES	35,690	35,850	420
0	TRANSPORT	0	0	0
69,586	SUPPLIES & SERVICES	38,230	48,744	39,700
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
456,267	SUPPORT SERVICES COSTS	482,480	482,480	524,630
0	CAPITAL	0	0	0
<u>550,233</u>		<u>556,400</u>	<u>567,074</u>	<u>564,750</u>
-572,632	INCOME	-575,000	-607,170	-624,170
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-572,632</u>		<u>-575,000</u>	<u>-607,170</u>	<u>-624,170</u>
<u>-22,399</u>		<u>-18,600</u>	<u>-40,096</u>	<u>-59,420</u>

HEAD OF PROPERTY & PROCUREMENT

WASTE SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
CESSPOOL EMPTYING				
0	EMPLOYEES	0	0	0
86,932	PREMISES EXPENSES	105,000	89,000	85,500
0	TRANSPORT	0	0	0
230	SUPPLIES & SERVICES	0	0	0
84,974	PAYMENTS TO 3RD PARTIES	107,000	87,600	86,230
0	TRANSFER PAYMENTS	0	0	0
40,517	SUPPORT SERVICES COSTS	37,420	37,420	7,530
0	CAPITAL	0	0	0
<u>212,653</u>		<u>249,420</u>	<u>214,020</u>	<u>179,260</u>
-174,456	INCOME	-195,750	-160,350	-171,730
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-174,456</u>		<u>-195,750</u>	<u>-160,350</u>	<u>-171,730</u>
<u>38,197</u>		<u>53,670</u>	<u>53,670</u>	<u>7,530</u>
REFUSE COLLECTION				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
7,764	SUPPLIES & SERVICES	5,480	5,660	5,500
1,077,501	PAYMENTS TO 3RD PARTIES	1,098,760	1,114,530	1,148,030
0	TRANSFER PAYMENTS	0	0	0
96,283	SUPPORT SERVICES COSTS	133,790	133,790	83,630
0	CAPITAL	0	0	0
<u>1,181,548</u>		<u>1,238,030</u>	<u>1,253,980</u>	<u>1,237,160</u>
-45,081	INCOME	-49,000	-50,000	-35,220
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-45,081</u>		<u>-49,000</u>	<u>-50,000</u>	<u>-35,220</u>
<u>1,136,467</u>		<u>1,189,030</u>	<u>1,203,980</u>	<u>1,201,940</u>

HEAD OF PROPERTY & PROCUREMENT

WASTE SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
RECYCLING				
5,122	EMPLOYEES	1,900	0	1,900
3,900	PREMISES EXPENSES	4,350	2,530	4,350
756	TRANSPORT	1,000	0	0
74,309	SUPPLIES & SERVICES	61,450	106,410	55,000
358,963	PAYMENTS TO 3RD PARTIES	548,800	567,150	758,940
0	TRANSFER PAYMENTS	0	0	0
62,229	SUPPORT SERVICES COSTS	123,080	123,080	114,600
0	CAPITAL	0	0	0
<u>505,279</u>		<u>740,580</u>	<u>799,170</u>	<u>934,790</u>
-250,043	INCOME	-295,000	-390,250	-369,770
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-250,043</u>		<u>-295,000</u>	<u>-390,250</u>	<u>-369,770</u>
<u>255,236</u>		<u>445,580</u>	<u>408,920</u>	<u>565,020</u>
STREET CLEANSING				
0	EMPLOYEES	0	0	0
22,879	PREMISES EXPENSES	18,000	16,000	13,000
0	TRANSPORT	0	0	0
20,480	SUPPLIES & SERVICES	21,300	11,300	11,300
934,440	PAYMENTS TO 3RD PARTIES	973,350	998,330	1,053,820
0	TRANSFER PAYMENTS	0	0	0
111,145	SUPPORT SERVICES COSTS	123,960	123,960	109,290
0	CAPITAL	0	0	0
<u>1,088,944</u>		<u>1,136,610</u>	<u>1,149,590</u>	<u>1,187,410</u>
-2,500	INCOME	-2,500	-2,500	-30,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-2,500</u>		<u>-2,500</u>	<u>-2,500</u>	<u>-30,000</u>
<u>1,086,444</u>		<u>1,134,110</u>	<u>1,147,090</u>	<u>1,157,410</u>

HEAD OF PROPERTY & PROCUREMENT

VALUATION OFFICER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
DEAL AREA OFFICE TRADING ACCT				
0	EMPLOYEES	3,580	3,570	3,770
5,436	PREMISES EXPENSES	5,930	6,010	4,560
0	TRANSPORT	0	0	0
2,088	SUPPLIES & SERVICES	1,850	2,230	1,830
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
5,460	SUPPORT SERVICES COSTS	2,590	2,590	3,160
0	CAPITAL	0	0	0
<u>12,984</u>		<u>13,950</u>	<u>14,400</u>	<u>13,320</u>
-12,984	INCOME	-13,950	-13,950	-13,320
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-12,984</u>		<u>-13,950</u>	<u>-13,950</u>	<u>-13,320</u>
<u>0</u>		<u>0</u>	<u>450</u>	<u>0</u>
DOVER AREA OFFICE TRAD ACCOUNT				
5,527	EMPLOYEES	4,800	2,380	0
8,486	PREMISES EXPENSES	12,780	11,240	14,350
0	TRANSPORT	0	0	0
3,375	SUPPLIES & SERVICES	4,350	193,940	4,470
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
5,917	SUPPORT SERVICES COSTS	3,510	3,510	2,000
4,792	CAPITAL	4,740	4,740	4,700
<u>28,097</u>		<u>30,180</u>	<u>215,810</u>	<u>25,520</u>
-28,096	INCOME	-30,180	-30,180	-25,520
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-28,096</u>		<u>-30,180</u>	<u>-30,180</u>	<u>-25,520</u>
<u>1</u>		<u>0</u>	<u>185,630</u>	<u>0</u>

HEAD OF PROPERTY & PROCUREMENT

VALUATION OFFICER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
SANDWICH AREA OFFICE TRAD ACCT				
2,595	EMPLOYEES	1,140	1,130	1,090
10,158	PREMISES EXPENSES	8,390	8,390	7,680
0	TRANSPORT	0	0	0
2,274	SUPPLIES & SERVICES	2,250	2,160	2,470
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
5,236	SUPPORT SERVICES COSTS	3,260	3,260	3,250
1,501	CAPITAL	1,500	1,500	1,500
<u>21,764</u>		<u>16,540</u>	<u>16,440</u>	<u>15,990</u>
-21,764	INCOME	-16,540	-16,540	-15,990
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-21,764</u>		<u>-16,540</u>	<u>-16,540</u>	<u>-15,990</u>
<u>0</u>		<u>0</u>	<u>-100</u>	<u>0</u>
AYLESHAM AREA OFFICE TRAD ACCT				
0	EMPLOYEES	0	0	0
2,995	PREMISES EXPENSES	6,180	6,400	4,130
0	TRANSPORT	0	0	0
2,137	SUPPLIES & SERVICES	2,050	1,740	1,890
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
3,145	SUPPORT SERVICES COSTS	1,660	1,660	8,260
0	CAPITAL	0	0	0
<u>8,277</u>		<u>9,890</u>	<u>9,800</u>	<u>14,280</u>
-8,277	INCOME	-9,890	-9,890	-14,280
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-8,277</u>		<u>-9,890</u>	<u>-9,890</u>	<u>-14,280</u>
<u>0</u>		<u>0</u>	<u>-90</u>	<u>0</u>

HEAD OF PROPERTY & PROCUREMENT

VALUATION OFFICER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
INDUSTRIAL ESTATES				
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
3,838	SUPPORT SERVICES COSTS	1,460	1,460	1,340
0	CAPITAL	160	0	0
<u>3,838</u>		<u>1,620</u>	<u>1,460</u>	<u>1,340</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u><u>3,838</u></u>		<u><u>1,620</u></u>	<u><u>1,460</u></u>	<u><u>1,340</u></u>
MARKETS-GENERAL				
0	EMPLOYEES	0	0	0
75	PREMISES EXPENSES	80	80	80
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
1,110	SUPPORT SERVICES COSTS	3,310	3,310	4,660
1,150	CAPITAL	1,150	1,150	1,150
<u>2,335</u>		<u>4,540</u>	<u>4,540</u>	<u>5,890</u>
-1,127	INCOME	-5,000	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-1,127</u>		<u>-5,000</u>	<u>0</u>	<u>0</u>
<u><u>1,208</u></u>		<u><u>-460</u></u>	<u><u>4,540</u></u>	<u><u>5,890</u></u>

HEAD OF PROPERTY & PROCUREMENT

VALUATION OFFICER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	MARKET-CHURCH STREET DOVER			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
170	SUPPORT SERVICES COSTS	1,030	1,030	790
1,050	CAPITAL	1,050	1,050	1,050
<u>1,220</u>		<u>2,080</u>	<u>2,080</u>	<u>1,840</u>
-9,620	INCOME	-14,650	-9,600	-9,600
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-9,620</u>		<u>-14,650</u>	<u>-9,600</u>	<u>-9,600</u>
<u>-8,400</u>		<u>-12,570</u>	<u>-7,520</u>	<u>-7,760</u>
	MISC PROPERTIES-BIGGIN HALL			
0	EMPLOYEES	0	0	0
2,480	PREMISES EXPENSES	600	770	550
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
65	SUPPORT SERVICES COSTS	1,030	1,030	790
131	CAPITAL	130	130	130
<u>2,676</u>		<u>1,760</u>	<u>1,930</u>	<u>1,470</u>
-6,967	INCOME	-7,000	-4,400	-4,400
0	NON GOVT GRANTS, REIMBURS, CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-6,967</u>		<u>-7,000</u>	<u>-4,400</u>	<u>-4,400</u>
<u>-4,291</u>		<u>-5,240</u>	<u>-2,470</u>	<u>-2,930</u>

HEAD OF PROPERTY & PROCUREMENT

VALUATION OFFICER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
MISC PROPERTIES-ASTOR THEATRE				
0	EMPLOYEES	0	0	0
6,641	PREMISES EXPENSES	6,770	6,710	1,800
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
2,650	SUPPORT SERVICES COSTS	1,590	1,590	2,050
4	CAPITAL	0	0	0
<u>9,295</u>		<u>8,360</u>	<u>8,300</u>	<u>3,850</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>9,295</u>		<u>8,360</u>	<u>8,300</u>	<u>3,850</u>
MISC PROPERTIES-QUARTERDECK				
0	EMPLOYEES	0	0	0
3,175	PREMISES EXPENSES	3,350	3,200	3,400
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	10	10	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
60	SUPPORT SERVICES COSTS	910	910	880
7,175	CAPITAL	7,180	7,180	7,180
<u>10,410</u>		<u>11,450</u>	<u>11,300</u>	<u>11,460</u>
-28,175	INCOME	-28,350	-28,350	-28,400
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-28,175</u>		<u>-28,350</u>	<u>-28,350</u>	<u>-28,400</u>
<u>-17,765</u>		<u>-16,900</u>	<u>-17,050</u>	<u>-16,940</u>

HEAD OF PROPERTY & PROCUREMENT

VALUATION OFFICER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	MISC PROPERTIES-SPECIAL PROJEC			
0	EMPLOYEES	0	0	0
20,065	PREMISES EXPENSES	24,180	33,940	63,550
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>20,065</u>		<u>24,180</u>	<u>33,940</u>	<u>63,550</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>20,065</u>		<u>24,180</u>	<u>33,940</u>	<u>63,550</u>
	MISC PROPERTIES-GENERAL			
0	EMPLOYEES	0	0	0
127,166	PREMISES EXPENSES	218,390	456,160	477,060
0	TRANSPORT	0	0	0
99,930	SUPPLIES & SERVICES	570	570	300
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
148,641	SUPPORT SERVICES COSTS	92,480	92,480	168,100
78,672	CAPITAL	85,590	76,940	76,620
<u>454,409</u>		<u>397,030</u>	<u>626,150</u>	<u>722,080</u>
-168,556	INCOME	-163,830	-163,830	-174,200
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-168,556</u>		<u>-163,830</u>	<u>-163,830</u>	<u>-174,200</u>
<u>285,853</u>		<u>233,200</u>	<u>462,320</u>	<u>547,880</u>

HEAD OF REVS&BENS & CUST SVCS

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	HEAD OF REVS&BENS & CUST SVCS			
0	HEAD OF REVENUES & BENEFITS	0	2,450	0
	CUSTOMER SERVICES MANAGER			
0	RECEPTION TRADING ACCOUNT	0	6,170	0
21,656	CUSTOMER CARE TRADING AC	76,040	100,250	193,450
0	DDC @ YOUR SERVICE	0	0	0
0	INCOME TRADING ACCOUNT	0	-5,880	0
	REVENUES MANAGER			
76,969	NNDR DISCRETIONARY RELIEF	100,170	100,170	108,610
751,971	COST OF COLLECTION-COUNCIL TAX	671,080	662,740	413,210
57,501	COST OF COLLECTION - NNDR	73,070	61,420	-32,660
0	REVENUES & BENEFITS SERVICE	0	-4,030	0
0	REVENUES (RECOVERY)	0	-23,410	0
	BENEFITS MANAGER			
214,790	COUNCIL TAX BENEFIT	291,470	293,970	361,280
616,367	RENT ALLOWANCES & REBATES	660,480	661,250	1,053,810
6,870	DISCRETIONARY HOUSING PAYMENTS	490	490	2,450
-18,687	NON-HRA RENT REBATES	26,590	26,590	2,220
0	RENT REBATES TO HRA TENANTS	0	0	2,220
1,328	DIP WORKFLOW PROJECT	0	-38,580	2,220
0	HOUSING BENEFIT/CTAX BENEFIT	0	-22,530	0
-0	VERIFICATION FRAMEWORK	0	0	0
332,309	CONCESSIONARY FARES	410,550	370,800	870,210
	COUNTER-FRAUD MANAGER			
0	BENEFITS FRAUD	0	-370	0

2,098,447

2,309,940 2,191,500 2,977,020

HEAD OF REVS&BENS & CUST SVCS

The Head of Revenues, Benefits and Customer Services is responsible for a number of service areas the most significant of which are those summarised below:

COST OF COLLECTION – COUNCIL TAX

The Council Tax is the main source of local revenue to finance Council expenditure. The cost of collection represents the cost of maintaining over 48,500 property records, publicity, ensuring all discounts are awarded, application forms assessed, and 48,500 accounts are sent on time at the start of the year. In addition approximately 60,000 amended bills are sent during the course of the year. In 2005/06 a gross debit of approximately £53.5 million has been raised and a net collectable debit of approximately £41.1 million is being collected. During the financial year 2004/05 over 97.5% of the debit was collected.

COST OF COLLECTION - NNDR

The cost of collecting the National Non-Domestic Rates on behalf of the Government includes the cost of collecting any arrears outstanding from previous periods. The Council is responsible for maintaining a list of about 3,350 properties and raises a gross debit of about £28.4m (£27.1m net). It is also required to calculate and award transitional relief and it deals with all charity relief applications. All amounts collected are paid to central government and redistributed to all local authorities on a per capita basis. The Government makes a contribution towards collection costs and the rest is borne by the Council.

COUNCIL TAX BENEFIT

Local Authorities are responsible for administering the Council Tax Benefit Scheme in accordance with legislation. The scheme gives help to Council Tax payers on low income in the form of a rebate from their Council Tax bill. Approximately 94% of the benefit granted is met by the Government and a grant is also made towards some of the administration expenses.

RENT ALLOWANCES AND REBATES

Local Authorities are responsible for administering the Housing Benefits scheme in accordance with legislation. This scheme gives help to tenants on low income in the form of an allowance paid towards their rent. Should levels of rent and the number of private tenants entitled to benefit increase, so will the burden left for the Council to meet after the receipt of Government subsidy.

CONCESSIONARY FARE SCHEME

Most disabled and all pensioners who reside in the District are able to obtain a free half fare, off peak hours permit. A residual travel token scheme is also in operation. Men aged between the age of 60 and 64 years can claim free bus passes.

The budgets for the services managed by the Head of Revenues, Benefits and Customer Services are provided in more detail on the following pages.

HEAD OF REVS&BENS & CUST SVCS

HEAD OF REVS&BENS & CUST SVCS

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
HEAD OF REVENUES & BENEFITS				
48,218	EMPLOYEES	71,200	73,730	85,800
0	PREMISES EXPENSES	0	0	0
1,138	TRANSPORT	2,910	2,710	2,860
9,924	SUPPLIES & SERVICES	4,100	4,220	4,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
17,239	SUPPORT SERVICES COSTS	12,340	12,340	15,330
0	CAPITAL	0	0	0
<u>78,519</u>		<u>90,550</u>	<u>93,000</u>	<u>107,990</u>
-76,518	INCOME	-90,550	-90,550	-107,990
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-76,518</u>		<u>-90,550</u>	<u>-90,550</u>	<u>-107,990</u>
<u>1</u>		<u>0</u>	<u>2,450</u>	<u>0</u>

HEAD OF REVS&BENS & CUST SVCS

CUSTOMER SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
RECEPTION TRADING ACCOUNT				
45,964	EMPLOYEES	42,070	59,240	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
14,220	SUPPLIES & SERVICES	13,400	2,400	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
6,129	SUPPORT SERVICES COSTS	6,280	6,280	0
0	CAPITAL	0	0	0
<u>66,313</u>		<u>61,750</u>	<u>67,920</u>	<u>0</u>
-66,313	INCOME	-61,750	-61,750	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-66,313</u>		<u>-61,750</u>	<u>-61,750</u>	<u>0</u>
<u>0</u>		<u>0</u>	<u>6,170</u>	<u>0</u>
CUSTOMER CARE TRADING AC				
21,603	EMPLOYEES	76,040	98,850	60,460
0	PREMISES EXPENSES	0	0	0
19	TRANSPORT	0	0	100
0	SUPPLIES & SERVICES	0	1,400	6,720
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
34	SUPPORT SERVICES COSTS	0	0	126,170
0	CAPITAL	0	0	0
<u>21,656</u>		<u>76,040</u>	<u>100,250</u>	<u>193,450</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>21,656</u>		<u>76,040</u>	<u>100,250</u>	<u>193,450</u>

HEAD OF REVS&BENS & CUST SVCS

CUSTOMER SERVICES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	DDC @ YOUR SERVICE			
0	EMPLOYEES	0	0	778,010
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	1,010
0	SUPPLIES & SERVICES	0	0	58,240
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	283,730
0	CAPITAL	0	0	89,760
<u>0</u>		<u>0</u>	<u>0</u>	<u>1,210,750</u>
0	INCOME	0	0	-1,210,750
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>-1,210,750</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	INCOME TRADING ACCOUNT			
272,293	EMPLOYEES	274,270	269,170	0
197	PREMISES EXPENSES	0	0	0
2,708	TRANSPORT	0	0	0
88,009	SUPPLIES & SERVICES	60,660	59,880	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
179,933	SUPPORT SERVICES COSTS	195,180	195,180	0
0	CAPITAL	0	0	0
<u>543,140</u>		<u>530,110</u>	<u>524,230</u>	<u>0</u>
-543,141	INCOME	-530,110	-530,110	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-543,141</u>		<u>-530,110</u>	<u>-530,110</u>	<u>0</u>
<u>-1</u>		<u>0</u>	<u>-5,880</u>	<u>0</u>

HEAD OF REVS&BENS & CUST SVCS

REVENUES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	NNDR DISCRETIONARY RELIEF			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
76,799	SUPPLIES & SERVICES	100,000	100,000	105,000
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
170	SUPPORT SERVICES COSTS	170	170	3,610
0	CAPITAL	0	0	0
<u>76,969</u>		<u>100,170</u>	<u>100,170</u>	<u>108,610</u>
0	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>76,969</u>		<u>100,170</u>	<u>100,170</u>	<u>108,610</u>
	COST OF COLLECTION-COUNCIL TAX			
83,931	EMPLOYEES	249,970	247,680	240,260
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	230	230	130
48,629	SUPPLIES & SERVICES	47,460	41,410	45,820
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
947,517	SUPPORT SERVICES COSTS	566,850	566,850	420,630
6,780	CAPITAL	6,570	6,570	6,370
<u>1,086,857</u>		<u>871,080</u>	<u>862,740</u>	<u>713,210</u>
-334,885	INCOME	-200,000	-200,000	-300,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-334,885</u>		<u>-200,000</u>	<u>-200,000</u>	<u>-300,000</u>
<u>751,972</u>		<u>671,080</u>	<u>662,740</u>	<u>413,210</u>

HEAD OF REVS&BENS & CUST SVCS

REVENUES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
COST OF COLLECTION - NNDR				
43,912	EMPLOYEES	52,860	41,140	33,450
0	PREMISES EXPENSES	0	0	0
13	TRANSPORT	0	0	0
669	SUPPLIES & SERVICES	4,480	4,550	4,430
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
184,969	SUPPORT SERVICES COSTS	178,730	178,730	79,460
0	CAPITAL	0	0	0
<u>229,563</u>		<u>236,070</u>	<u>224,420</u>	<u>117,340</u>
-172,063	INCOME	-163,000	-163,000	-150,000
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-172,063</u>		<u>-163,000</u>	<u>-163,000</u>	<u>-150,000</u>
<u>57,500</u>		<u>73,070</u>	<u>61,420</u>	<u>-32,660</u>
REVENUES & BENEFITS SERVICE				
1,130,622	EMPLOYEES	779,340	771,550	249,450
602	PREMISES EXPENSES	1,100	900	600
6,859	TRANSPORT	1,600	1,600	6,600
274,097	SUPPLIES & SERVICES	146,690	150,650	115,750
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
237,680	SUPPORT SERVICES COSTS	424,780	424,780	437,900
0	CAPITAL	0	0	0
<u>1,649,860</u>		<u>1,353,510</u>	<u>1,349,480</u>	<u>810,300</u>
-1,649,860	INCOME	-1,353,510	-1,353,510	-810,300
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-1,649,860</u>		<u>-1,353,510</u>	<u>-1,353,510</u>	<u>-810,300</u>
<u>0</u>		<u>0</u>	<u>-4,030</u>	<u>0</u>

HEAD OF REVS&BENS & CUST SVCS

REVENUES MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	REVENUES (RECOVERY)			
382,540	EMPLOYEES	364,450	337,150	346,800
0	PREMISES EXPENSES	0	0	0
7,054	TRANSPORT	9,090	9,090	9,090
7,430	SUPPLIES & SERVICES	9,800	13,690	4,750
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
188,479	SUPPORT SERVICES COSTS	170,990	170,990	161,150
0	CAPITAL	0	0	0
<hr/> 585,503		<hr/> 554,330	<hr/> 530,920	<hr/> 521,790
-585,503	INCOME	-554,330	-554,330	-521,790
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<hr/> -585,503		<hr/> -554,330	<hr/> -554,330	<hr/> -521,790
<hr/> <hr/> 0		<hr/> <hr/> 0	<hr/> <hr/> -23,410	<hr/> <hr/> 0

HEAD OF REVS&BENS & CUST SVCS

BENEFITS MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	COUNCIL TAX BENEFIT			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
7,223	SUPPLIES & SERVICES	18,000	20,500	20,830
0	PAYMENTS TO 3RD PARTIES	0	0	0
6,214,478	TRANSFER PAYMENTS	6,577,400	6,577,400	7,032,540
491,404	SUPPORT SERVICES COSTS	572,120	572,120	639,100
0	CAPITAL	0	0	0
<u>6,713,105</u>		<u>7,167,520</u>	<u>7,170,020</u>	<u>7,692,470</u>
-6,498,316	INCOME	-6,876,050	-6,876,050	-7,331,190
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-6,498,316</u>		<u>-6,876,050</u>	<u>-6,876,050</u>	<u>-7,331,190</u>
<u>214,789</u>		<u>291,470</u>	<u>293,970</u>	<u>361,280</u>
	RENT ALLOWANCES & REBATES			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
94,103	SUPPLIES & SERVICES	108,250	108,250	107,230
0	PAYMENTS TO 3RD PARTIES	0	0	0
13,277,325	TRANSFER PAYMENTS	13,770,570	13,770,570	15,653,880
903,792	SUPPORT SERVICES COSTS	988,640	988,640	1,307,510
9,088	CAPITAL	8,030	8,800	8,510
<u>14,284,308</u>		<u>14,875,490</u>	<u>14,876,260</u>	<u>17,077,130</u>
-13,667,942	INCOME	-14,215,010	-14,215,010	-16,023,320
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-13,667,942</u>		<u>-14,215,010</u>	<u>-14,215,010</u>	<u>-16,023,320</u>
<u>616,366</u>		<u>660,480</u>	<u>661,250</u>	<u>1,053,810</u>

HEAD OF REVS&BENS & CUST SVCS

BENEFITS MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	DISCRETIONARY HOUSING PAYMENTS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	50,000	50,000	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
49,500	TRANSFER PAYMENTS	0	0	0
21,370	SUPPORT SERVICES COSTS	490	490	2,450
0	CAPITAL	0	0	0
<u>70,870</u>		<u>50,490</u>	<u>50,490</u>	<u>2,450</u>
-64,000	INCOME	-50,000	-50,000	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-64,000</u>		<u>-50,000</u>	<u>-50,000</u>	<u>0</u>
<u>6,870</u>		<u>490</u>	<u>490</u>	<u>2,450</u>
	NON-HRA RENT REBATES			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	78,120	78,120	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
88,178	TRANSFER PAYMENTS	0	0	182,190
0	SUPPORT SERVICES COSTS	0	0	2,220
0	CAPITAL	0	0	0
<u>88,178</u>		<u>78,120</u>	<u>78,120</u>	<u>184,410</u>
-69,491	INCOME	-51,530	-51,530	-182,190
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-69,491</u>		<u>-51,530</u>	<u>-51,530</u>	<u>-182,190</u>
<u>18,687</u>		<u>26,590</u>	<u>26,590</u>	<u>2,220</u>

HEAD OF REVS&BENS & CUST SVCS

BENEFITS MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	RENT REBATES TO HRA TENANTS			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
8,950,647	TRANSFER PAYMENTS	9,243,860	9,243,860	9,489,270
0	SUPPORT SERVICES COSTS	0	0	2,220
0	CAPITAL	0	0	0
<u>8,950,647</u>		<u>9,243,860</u>	<u>9,243,860</u>	<u>9,491,490</u>
-8,950,647	INCOME	-9,243,860	-9,243,860	-9,489,270
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-8,950,647</u>		<u>-9,243,860</u>	<u>-9,243,860</u>	<u>-9,489,270</u>
<u>0</u>		<u>0</u>	<u>0</u>	<u>2,220</u>
	HOUSING BENEFIT/CTAX BENEFIT			
0	EMPLOYEES	489,700	467,170	641,920
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	6,000	6,000	6,180
0	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	141,420	141,420	205,150
0	CAPITAL	0	0	0
<u>0</u>		<u>637,120</u>	<u>614,590</u>	<u>853,250</u>
0	INCOME	-637,120	-637,120	-853,250
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>-637,120</u>	<u>-637,120</u>	<u>-853,250</u>
<u>0</u>		<u>0</u>	<u>-22,530</u>	<u>0</u>

HEAD OF REVS&BENS & CUST SVCS

BENEFITS MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
VERIFICATION FRAMEWORK				
202,607	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
5,443	TRANSPORT	0	0	0
3,163	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
5,145	SUPPORT SERVICES COSTS	0	0	0
0	CAPITAL	0	0	0
<u>216,358</u>		<u>0</u>	<u>0</u>	<u>0</u>
-216,359	INCOME	0	0	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-216,359</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>-1</u>		<u>0</u>	<u>0</u>	<u>0</u>
CONCESSIONARY FARES				
25,993	EMPLOYEES	28,690	26,790	27,670
0	PREMISES EXPENSES	0	0	0
170	TRANSPORT	210	210	210
394,226	SUPPLIES & SERVICES	346,840	308,990	810,770
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
37,433	SUPPORT SERVICES COSTS	35,090	35,090	35,760
0	CAPITAL	0	0	0
<u>457,822</u>		<u>410,830</u>	<u>371,080</u>	<u>874,410</u>
-125,513	INCOME	-280	-280	-4,200
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-125,513</u>		<u>-280</u>	<u>-280</u>	<u>-4,200</u>
<u>332,309</u>		<u>410,550</u>	<u>370,800</u>	<u>870,210</u>

HEAD OF REVS&BENS & CUST SVCS

BENEFITS MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	DIP WORKFLOW PROJECT			
0	EMPLOYEES	0	0	0
0	PREMISES EXPENSES	0	0	0
0	TRANSPORT	0	0	0
1,328	SUPPLIES & SERVICES	0	0	0
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
0	SUPPORT SERVICES COSTS	0	0	2,220
0	CAPITAL	0	0	0
<u>1,328</u>		<u>0</u>	<u>0</u>	<u>2,220</u>
0	INCOME	0	-38,580	0
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>0</u>		<u>0</u>	<u>-38,580</u>	<u>0</u>
<u><u>1,328</u></u>		<u><u>0</u></u>	<u><u>-38,580</u></u>	<u><u>2,220</u></u>

HEAD OF REVS&BENS & CUST SVCS

COUNTER-FRAUD MANAGER

2004/05 Actual £		2005/06 Budget £	2005/06 Forecast as at 31-DEC-05 £	2006/07 Budget £
	BENEFITS FRAUD			
120,711	EMPLOYEES	215,210	216,270	207,900
0	PREMISES EXPENSES	0	0	0
2,753	TRANSPORT	3,060	6,560	6,560
50,538	SUPPLIES & SERVICES	19,250	29,140	20,250
0	PAYMENTS TO 3RD PARTIES	0	0	0
0	TRANSFER PAYMENTS	0	0	0
9,080	SUPPORT SERVICES COSTS	5,420	5,420	38,370
0	CAPITAL	0	0	0
<u>183,082</u>		<u>242,940</u>	<u>257,390</u>	<u>273,080</u>
-183,081	INCOME	-242,940	-257,760	-273,080
0	NON GOVT GRANTS,REIMBURS,CONTR	0	0	0
0	CUSTOMER AND CLIENT RECEIPTS	0	0	0
<u>-183,081</u>		<u>-242,940</u>	<u>-257,760</u>	<u>-273,080</u>
<u><u>1</u></u>		<u><u>0</u></u>	<u><u>-370</u></u>	<u><u>0</u></u>

Housing Revenue Account Budgets

	Original Budget 2005/6	Projected Outturn 2005/06	2006/7 Budget	VARIANCE 05/07 DRAFT BUDGET TO 05/08 PROJECTED OUTURN	VARIANCE 06/07 DRAFT BUDGET TO 06/08 PROJECTED OUTURN
	£	£	£		
Income:					
Dwelling Rents	-14,174,910	-14,432,000	-14,658,220	-226,220	1.6%
Non-dwelling Rents	-295,820	-295,820	-308,310	-12,490	4.2%
Charges for Services and Facilities	-549,000	-510,000	-573,000	-63,000	12.4%
Contribs. towards Expend. - Supporting People	-368,930	-436,000	-350,650	85,350	-19.6%
Contribs. towards Expend. - Leaseholders	-131,760	-124,760	-116,430	8,330	-6.7%
TOTAL INCOME:	-16,520,420	-15,798,580	-16,008,610	-208,030	1.3%
Expenditure:					
Repairs and Maintenance	4,108,070	4,103,070	4,275,610	172,540	4.2%
Supervision and Management	4,090,690	4,147,860	4,080,700	-67,160	-1.6%
Negative Subsidy Entitlement	3,815,980	3,815,980	3,982,930	166,950	4.4%
Exceptional item - Housing Benefit Transitional Relief	150,000	150,000	0	-150,000	-100.0%
Increased Provision for Bad Debt	100,000	100,000	100,000	0	0.0%
Charges for Capital	8,088,528	8,641,933	8,713,450	71,517	0.8%
Depreciation of Fixed Assets	3,197,512	3,147,652	3,172,050	24,398	0.8%
TOTAL EXPENDITURE:	24,550,780	24,106,495	24,324,740	218,245	0.9%
NET COST OF SERVICES:	9,030,360	8,307,915	8,318,130	10,215	0.1%
AMRA Credits	-9,082,528	-8,841,933	-8,691,850	-49,917	0.6%
Amortised Discounts & Premiums	-3,059	-3,059	-3,060	-1	0.0%
Investment Income	-538,180	-530,542	-493,110	37,432	-7.1%
Pension Int Costs			44,980		
NET OPERATING EXPENDITURE:	-593,407	-867,619	-824,910	42,709	-4.9%
Appropriations Account					
Revenue Contributions to Capital Outlay					
Direct Revenue Financing					
- Housing IT System	169,600	128,572	29,000	-99,572	-77.4%
- Properties - Decent Homes	0	38,970	830,000	791,030	2029.8%
- Depreciation Financing adjustment	-49,860	-50,125	-50,960	-835	1.7%
- Transfer To/From Pension Reserve			108,430		
(Surplus)/Deficit for the year	-473,667	-760,202	89,660	839,782	-111.9%
Surplus brought fwd from previous years	-4,410,301	-4,663,030	-5,413,232		
Surplus carried fwd to future years	-4,883,968	-5,413,232	-5,323,872	89,660	-1.7%

Notes on Variances:

- 1 - Rent increases are in accordance with Rent Restructuring guidelines.
- 2 - Charges for Services & Facilities reflect above inflation increases in utility costs.
- 3 - Reduction in Contributions towards expenditure reflect removal of funding from December 06
- 4 - Housing Benefit Transitional Relief is not payable after 2005/06
- 5 - Direct Revenue Financing - Housing IT System - reduction due to programme near to completion
- 6 - Direct Revenue Financing is due to funding of Decent Homes works in accordance with the HRA Business Plan.

DRAFT MEDIUM TERM CAPITAL PROGRAMME - JANUARY 2006

Projects included in the programme	APPROVED BUDGET						PROPOSED BUDGET					
	Previous years	Budget 2005/06	Estimate 2006/07	Estimate 2007/08	Estimate 2008/09	Total	Previous years	Budget 2005/06	Estimate 2006/07	Estimate 2007/08	Estimate 2008/09	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Work In Progress												
Aylesham Regeneration Project	155,287	308,283	0	0	0	481,570	155,287	249,283	382,000	150,000	75,000	1,011,570
Purchase of land at Aylesham	0	3,890	0	0	0	3,890	0	3,890	0	0	0	3,890
Dover Town Investment Zone	301,003	198,997	0	0	0	500,000	301,003	198,997	120,000	150,000	75,000	845,000
Dover Pride (subject to Cabinet approval of how the budget is spent)	0	50,000	50,000	90,000	0	190,000	0	50,000	50,000	90,000	0	190,000
Deal Pier	2,208,021	50,000	404,978	0	0	2,883,000	2,208,021	10,000	444,979	0	0	2,883,000
Leisure Centres - fitness equipment	0	18,000	0	0	0	18,000	0	18,000	0	0	0	18,000
Tides Leisure Centre - Wetside cubicles, décor, tiling etc	13,788	261,211	0	0	0	275,000	13,788	261,211	0	0	0	275,000
North Deal Pre-school Building	0	11,000	11,000	11,000	11,000	44,000	0	11,000	11,000	11,000	11,000	44,000
Kingsdown Beach Nourishment Coast Protection Scheme	1,255,388	84,000	88,502	0	0	1,425,888	1,255,388	84,000	88,502	0	0	1,425,888
MOD realignment study Coast Protection Scheme	15,945	3,114	0	0	0	19,059	15,945	3,114	0	0	0	19,059
Pegwell Bay to Kingsdown Coastal Strategy	0	141,350	0	0	0	141,350	0	10,000	0	131,350	0	141,350
Antisocial behaviour database	3,775	11,719	0	0	0	15,494	3,775	11,719	0	0	0	15,494
Interreg IIIa programme	0	0	60,000	20,000	0	80,000	0	0	60,000	20,000	0	80,000
E Government projects - 2004 to 2006	141,078	436,922	0	0	0	578,000	141,078	436,922	0	0	0	578,000
Major redevelopment of skate parks - Pencaster Gdns & Victoria Pk	0	10,000	190,000	0	0	200,000	0	10,000	190,000	0	0	200,000
HERS environmental works funded by DDC	0	14,328	0	0	0	14,328	0	14,328	0	0	0	14,328
Housing Revenue Account Property Projects	n/a	4,872,000	0	0	0	4,872,000	n/a	4,872,000	0	0	0	4,872,000
Housing Revenue Account Computer Project	339,422	128,572	28,000	0	0	496,994	339,422	128,572	28,000	0	0	496,994
Mandatory Disabled Facilities Grants	n/a	370,000	370,000	370,000	0	1,110,000	n/a	450,000	470,000	420,000	500,000	1,840,000
Renovation Grants	0	426,920	0	0	0	426,920	0	265,000	181,920	0	0	446,920
Private sector renewals grants	n/a	397,000	0	0	0	397,000	n/a	9,000	388,000	0	0	397,000
Purchase derelict property - Barton Ward	0	75,000	0	0	0	75,000	0	0	75,000	0	0	75,000
Agreed purchase derelict property - Priory Ward	31,498	4,502	0	0	0	36,000	31,498	0	0	0	0	31,498
Environmental Health - database	57,398	9,342	0	0	0	66,740	57,398	9,342	0	0	0	66,740
Dover Leisure Centre - telephone system	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
Capital grants and contributions - voluntary organisations	206,230	118,863	0	0	0	325,093	206,230	90,863	28,000	0	0	325,093
Capital grants and contributions - other organisations	22,674	93,833	27,522	0	0	144,029	22,674	78,833	42,522	0	0	144,029
Capital grants and contributions - Dover Sea Sport Centre	0	250,000	0	0	0	250,000	0	0	250,000	0	0	250,000
Capital receipts released from re-categorisation of projects with expenditure in previous years to special revenue	0	(140,847)	0	0	0	(140,847)	0	(140,847)	0	0	0	(140,847)
Sub total	4,751,488	8,203,799	1,239,003	491,000	11,000	14,886,288	4,751,488	7,133,027	2,818,923	972,350	661,000	16,339,786
Projects approved subject to capital appraisal												
Unallocated Compulsory purchase orders	0	0	80,000	0	0	80,000	0	0	80,000	0	0	80,000
Youth Spaces - Aylesham	5,075	0	49,925	0	0	55,000	5,075	0	49,925	0	0	55,000
Victoria Park equipment renewals	0	0	8,000	0	0	8,000	0	0	0	0	0	0
Contribution towards North Deal project	2,840	0	89,160	0	0	92,000	2,840	0	89,160	0	0	92,000
Waste Management Confirm Computer System	0	0	30,000	0	0	30,000	0	0	30,000	0	0	30,000
Sub total	4,759,401	8,203,799	1,494,088	491,000	11,000	14,959,288	4,759,401	7,133,027	3,068,008	972,350	661,000	16,593,786
HRA projects to be approved as part of budget setting process												
HRA Projects financed by Major Repairs Reserve	0	0	3,246,000	3,172,000	3,193,000	9,611,000	0	0	3,246,000	3,172,000	3,193,000	9,611,000
HRA Property Projects financed by capital receipts	0	0	100,000	200,000	200,000	500,000	0	0	100,000	200,000	200,000	500,000
HRA Property Projects financed by the HRA	0	0	830,000	1,378,000	398,000	2,604,000	0	0	830,000	1,378,000	398,000	2,604,000
HRA Property Projects financed by Supported Borrowing	0	0	187,000	187,000	186,000	570,000	0	0	187,000	187,000	186,000	570,000
Sub total	4,759,401	8,203,799	1,494,088	491,000	11,000	14,959,288	4,759,401	7,133,027	7,431,008	5,909,350	4,646,000	29,878,786

DRAFT MEDIUM TERM CAPITAL PROGRAMME - JANUARY 2006

Projects included in the programme	APPROVED BUDGET						PROPOSED BUDGET						
	Previous years	Budget 2005/06	Estimate 2006/07	Estimate 2007/08	Estimate 2008/09	Total	Previous years	Budget 2005/06	Estimate 2006/07	Estimate 2007/08	Estimate 2008/09	Total	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
New bids for approval in principle													
Private Sector housing schemes (subject to Govt 100% grant)							0	0	1,808,000	1,808,000	0	3,616,000	
Fitness equipment at Leisure Centres (financed by specific reserve)							0	0	21,000	0	0	21,000	
Coast protection - Walmer to Kingsdown (100% Govt grant)							0	0	360,000	360,000	0	720,000	
Renovation grants							0	0	0	100,000	100,000	200,000	
Victoria Park - artificial pitch (DDC contribution)							0	0	0	0	0	100,000	
Dover Town Hall - new booking system							0	0	100,000	0	0	10,000	
Expansion of CCTV							0	0	10,000	0	0	10,000	
Deal seafront - environmental enhancements							0	0	30,000	30,000	30,000	90,000	
Whitfield offices - revenues and benefits new IT system (note 2 below)							0	0	50,000	50,000	0	100,000	
Enhancements to Dover Leisure Centre							0	0	0	0	see note 2	0	
North Deal Community Centre							0	0	0	150,000	0	150,000	
Waste capital costs							0	0	50,000	50,000	0	100,000	
Dover Leisure Centre - plant and equipment							0	0	30,000	50,000	0	80,000	
Victoria park - replacement of changing rooms							0	0	0	0	100,000	100,000	
Contingency							0	0	0	30,000	150,000	180,000	
							0	0	100,000	100,000	100,000	300,000	
Total	4,759,401	8,203,798	1,484,088	491,000	11,000	14,989,288	4,759,401	7,133,027	9,990,008	8,637,350	5,126,000	35,645,786	
Financed by:													
Capital projects financed in previous financial years	4,759,401	0	0	0	0	4,759,401	4,759,401	0	0	0	0	4,759,401	
Capital receipts	n/a	2,210,958	958,588	289,000	11,000	3,447,544	n/a	1,571,794	2,457,508	1,389,000	1,041,000	6,439,300	
Major Repairs Allowance	n/a	3,107,501	0	0	0	3,107,501	n/a	3,107,501	3,246,000	3,172,000	3,193,000	12,718,501	
Direct Revenue Financing - HRA	n/a	167,542	29,000	0	0	196,542	n/a	167,542	858,000	1,378,000	396,000	2,800,542	
Direct Revenue Financing - General Fund	n/a	7,355	0	0	0	7,355	n/a	7,355	0	0	0	7,355	
Grants													
- KCC for skate parks	n/a	10,000	190,000	0	0	200,000	n/a	10,000	190,000	0	0	200,000	
- Mandatory Disabled Facilities Grants	n/a	222,000	222,000	222,000	0	666,000	n/a	222,000	222,000	222,000	300,000	966,000	
- Coast Protection grants	n/a	111,521	88,502	0	0	198,023	n/a	47,913	448,502	501,350	0	995,765	
- E Government	n/a	428,922	0	0	0	428,922	n/a	428,922	0	0	0	428,922	
- Private Sector Renewals Grant (provisional as at 10 1.08)	n/a	0	0	0	0	0	n/a	0	1,808,000	1,808,000	0	3,616,000	
- English Partnerships (Aylesham project)	n/a	0	0	0	0	0	n/a	20,000	55,000	0	0	75,000	
- SEEDA (Aylesham project)	n/a	0	0	0	0	0	n/a	0	100,000	0	0	100,000	
Supported borrowing - HRA	n/a	1,461,499	0	0	0	1,461,499	n/a	1,461,499	187,000	187,000	196,000	2,031,499	
Supported borrowing - General Fund	n/a	476,501	0	0	0	476,501	n/a	88,501	388,000	0	0	476,501	
Unsupported borrowing	n/a	0	0	0	0	0	n/a	0	0	0	0	0	
Other reserves													
- Historic buildings reserve (£86k available)	n/a	0	0	0	0	0	n/a	0	0	0	0	0	
- Leisure centres equipment reserve	n/a	0	0	0	0	0	n/a	0	31,000	0	0	31,000	
Total	4,759,401	8,203,799	1,484,088	491,000	11,000	14,989,288	4,759,401	7,133,027	9,990,008	8,637,350	5,126,000	35,645,786	

* Note 1 - Recharges for 2006/07 were not finalised at the time of producing the above and could impact on the programme.

* Note 2 - Whitfield offices - revenues and benefits IT system £350,000 in 2008/09 has been removed as Cabinet (13/2/06) approved a project costing £43,000 financed from the Special Projects reserve in earlier years.

* Note 3 - For an analysis of HRA projects see Annex 5.2

PROJECTS FINANCED FROM THE SPECIAL PROJECTS RESERVE	Total Approved	Prior Years	Latest Est Outturn				Total Revised
	Budget	Exp	2005/06 @ 30 Jan 06	2006/07	2007/08	2008/09	Budget
	£	£	£	£	£	£	£
Projects in progress							
Access Audit - Disabled persons access works	27,000	20,618	6,382	0	0	0	27,000
Asset Management Planning and Asbestos Surveys	44,200	16,647	5,000	22,553	0	0	44,200
Channel Tunnel Rail Link - Domestic Services to East Kent	10,000	6,034	0	3,966	0	0	10,000
Corporate Property Maintenance	500,000	62,454	200,000	237,546	0	0	500,000
Play Areas - enhancements to strategic sites	200,000	0	0	200,000	0	0	200,000
Play Areas - Clarendon, Dover provision of new site	100,000	0	0	100,000	0	0	100,000
Tourism Alarms and Western Road Store (Dover Museum)	30,000	10,000	7,000	0	0	0	17,000
A2 Lydden to Dover Improvement Study	10,000	0	10,000	0	0	0	10,000
Deal Visitor Information Centre	5,000	0	5,000	0	0	0	5,000
CAB refurbishment at Maison Dieu	185,000	0	15,000	150,000	0	0	185,000
Leisure Centres - major equipment and plant	52,000	0	52,000	0	0	0	52,000
Control of Asbestos Regulations Works - Corporate Buildings	50,000	0	9,000	41,000	0	0	50,000
Disability Discrimination Act Works - Corporate Buildings	150,000	0	70,000	80,000	0	0	150,000
Dover Pride - Masterplan (Cabinet - September 2005)	10,000	0	10,000	0	0	0	10,000
Work to Whitfield Offices (pre 2005/06 costs)	56,648	0	56,648	0	0	0	56,648
Kick start bus initiative and study	37,500	0	17,500	10,000	5,000	5,000	37,500
DIP - Revenues and Benefits	24,000	0	24,000	0	0	0	24,000
Remote working project	1,940	0	1,940	0	0	0	1,940
Whitfield Offices - Migration to Novell Group Wise	97,654	0	97,654	0	0	0	97,654
ICT restructure to support E Government	25,000	0	25,000	0	0	0	25,000
Redundancies at Whitfield Offices - capitalisation of pension	407,000	0	604,000	147,000	0	0	751,000
E Procurement	11,000	0	11,000	0	0	0	11,000
Open Revenues Windows Migration (capital project)	0	0	31,000	12,000	0	0	43,000
CRM project related capital costs financed from reserve							
- Whitfield offices - reception area	388,500	0	10,000	258,500	0	0	268,500
- Dover Area Office, Conversion of Castle Street Premises	195,000	0	195,000	0	0	0	195,000
- Admin Support to Customer Care project	91,000	0	76,000	15,000	0	0	91,000
- Purchase of Mapping System to support Customer Care Project	18,050	0	18,050	0	0	0	18,050
- Deployment of CRM systems to Area Offices	78,000	0	0	78,000	0	0	78,000
- Staff Training for Customer Care Project	30,000	0	30,000	0	0	0	30,000
- Telephony/ IT, kiosks & queuing system to support CRM	58,000	0	0	56,000	0	0	56,000
- 2 Customer Service Posts	66,000	0	21,000	45,000	0	0	66,000
- Additional requirement met from savings - Whitfield office reception	0	0	0	47,000	0	0	47,000
	2,914,482	115,753	1,606,174	1,503,585	5,000	6,000	3,235,492
New project bids							
Whitfield Offices: - Cash Receipting System	50,000	0	0	50,000	0	0	50,000
Whitfield Offices: - Corp. DIP/ Workflow System (capital project)	200,000	0	0	200,000	0	0	200,000
Whitfield Offices: - Office Software (capital project)	120,000	0	0	60,000	60,000	0	120,000
Corporate Property Maintenance	50,260	0	0	50,260	0	0	50,260
Provision - possible abortive costs on unsuccessful Aylesham welfare scheme grant application (Cabinet 17 October 2005)	8,430	0	0	8,430	0	0	8,430
TOTAL PROJECTS FINANCED FROM THE SPECIAL PROJECTS RESERVE	3,343,182	115,753	1,606,174	1,872,255	65,000	6,000	3,664,182
Less amount financed in previous years							(115,753)
BALANCE TO BE FINANCED 2005/06 & FUTURE YEARS							3,548,429

Remaining balance in Special Projects reserve	£
Balance at 1 April 2005 - special revenue	1,352,785
Balance at 1 April 2005 - Invest to save	2,109,000
Total to appear in Special Projects reserve	3,461,785
Allocated to schemes - 2005/06 (latest outturn)	-1,606,174
Allocated to schemes - future years (latest outturn)	-1,942,255
Total allocated to schemes 2005/06 and future years	-3,548,429
Amalgamation of reserves (IT and risk management)	210,095
Unallocated balance at 31 March 2006	123,451
Future year repayments - Invest to Save projects	1,940
Balance (earmarked for corporate restructure)	125,391